I. Organization Background Information

#### Name of Organization:

Acacia Network (c/o PROMESA Inc.)

#### **Mission Statement:**

Please limit to 1000 characters. Please be aware that your content may be truncated if you are pasting from another source.

To partner with our communities, lead change, and promote healthy and prosperous individuals and families.

#### **Overview of Organization:**

Please limit to 2500 characters. Please be aware that your content may be truncated if you are pasting from another source.

Acacia Network, an integrated care organization with offices in New York City, Buffalo, Albany, and Syracuse in New York State, as well as Florida, Maryland, Tennessee, Georgia, Connecticut, and Puerto Rico, is the leading Latino integrated care non-profit in the nation. Our mission is realized through three main service delivery systems: Primary Health Care, Behavioral Health Care, and Housing. Acacia Network's extensive array of community-based services are fully integrated, ensure easy access, are bilingual and culturally competent, and actively incorporate consumer and community level input. The Network incorporates 60+ affiliates (incl' the applicant), managed under one executive and senior leadership team. With 63 years of combined experience, Acacia Network has demonstrated ability to scale high quality, comprehensive services for thousands of the most vulnerable residents in the communities we serve. In 2009, Basics Inc. and Promesa Inc. forged the first substantial affiliation. Together, they had a combined revenue budget of approximately \$60 million dollars and 700 employees. Nearly 10 years later, our growth has reached over \$300 million, \$645 million in assets, and nearly 3,000 employees.

Driven by our mission to "partner with our communities", Acacia Network plays a central role in the preservation of long standing community based organizations experiencing severe fiscal viability. We recognize that a large number of non-profits have been challenged to maintain pace with the rapidly changing health care environment. Many of these organizations were established several decades ago by pioneering young men and women from Puerto Rico. Acacia believes it is imperative that their efforts be honored and the services preserved for the benefit of the Latino and larger community. We have engaged many of these organizations licensed or funded by state and local agencies, e.g. NYS and NYC DOH, NYS OASAS, NYS OMH, NYC DMH, NYC HPD, DFTA, DYCD to provide immediate infrastructure support. The support is structured through formal affiliation agreements which bring the entity under the parent company, Acacia Network, umbrella and allows for the individual organization to retain their own corporate identity and board composition. This has resulted in sustaining services for 6 NYC based organizations, and 2 upstate organizations within the past three years and most recently, offices in Orlando and Puerto Rico.

# Website:

https://www.acacianetwork.org & https://donatepuertorico.com

II. Proposal Contacts - Please enter information for the Primary and Secondary Proposal Contacts

Primary Contact

**First Name** 

Ariel

#### Last Name

Garcia

# Title

AVP or Real Estate Development & Strategic Initiatives

# Email Address

adgarcia@acacianetwork.org

#### Phone

347-649-3394

#### Street Address

300 East 175th Street

#### City

Bronx

#### State

New York

# Zip

10457

Secondary Contact

#### First Name

Lymaris

#### Last Name

Albors

# Title

Chief Operating Officer

# Email Address

lalbors@acacianetwork.org

# Phone

347-649-3295

#### Street Address

300 East 175th Street

# City

Bronx

# State

New York

# Zip

10457

III. Proposal Information

#### Proposal Title:

Acacia Prototype Resilient Homes

#### Support Request (check all that apply):

Investment/Grant

#### **Requested Dollar Amount:**

\$414,000

Please list other Significant Partners in the Proposal:

#### **Proposal Description:**

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Acacia Network and it's Ayuda Puerto Rico initiative, which was implemented shortly after the devastation of Hurricane Maria by Acacia's CEO Raul Russi and COO Lymaris Albors, was created because our leaders identified a gap in the services and relief provided to the island and residents of Puerto Rico. Through fundraising and outreach efforts, Acacia was able to be one of the first, mainland organizations on the ground to provide hurricane relief when other organizations were stuck in the bureaucratic process that most NGOs face. Acacia provided food, water and shelter, and reached more than 80% of the Island and 6,000 families, or roughly 15,000 individuals, with aid. Acacia has since ventured into providing on-going support to communities through community development strategies that will benefit current and future generations.

One such initiative, is this proposal for two (2) single-family prototype homes which aim to address the very essential need for dignified, permanent and affordable housing. The design is comprised of renewable resources and infrastructure capable of sustaining living conditions while existing off-grid for extended periods of time. Passive design strategies provide natural cross ventilation, heat extraction and shade. The design considers the use of locally manufactured structural systems, accessible materials and hurricane resistant components. Its modularity, interior distribution, and openings treatment provide adaptability for diverse locations and square footage needed. These homes feature solar panels which will allow for 14+ hours of power usage, a 1,000 gal.. water reservoir, a 200 gal. rain harvesting tank and flirtation system that will allow for potable water usage for up to 2 weeks.

The legal structure of this deal allows Acacia Puerto Rico (a not for profit organization) to develop the two resilient homes. The applicant and project sponsor will be PROMESA Inc. (a not for profit organization). Both of these entities are affiliates of the parent company, the Acacia Network Inc. In the executed MOU between Acacia Puerto Rico and the Municipality of Caguas, the Municipality will allow Acacia to develop these two prototype homes with the understanding that upon completion, the Municipality will have two qualified families ready to occupancy and take ownership of said homes.

#### Issues Addressed (check all that apply):

Asset Building / Financial Access, Capability and Empowerment, Affordable Housing, Disaster Relief, Stabilization and Sustainability

If your project affects multiple states or counties, please use the CTRL key to multi-select.

#### Geographic Impact

State-wide

#### U.S. States & Territories:

Puerto Rico

#### Population Served:

Please limit to 500 characters. Please be aware that your content may be truncated if you are pasting from another source.

These prototype homes will benefit, and be marketed to, low to moderate income families. This first phase of development will create 2 resilient homes that will serve as prototypes and case studies for the future implementation of these across the island of Puerto Rico. As the sole developer selected by the Municipality of Caguas to implement this initiative, the Municipality will be in charge of creating a transparent process of selecting qualified families to occupy these 2 units.

# Population Income by Area Median Income (AMI) and other identifiers (percentage of Free and Reduced Lunch for youth or designated "Disaster Area" or designated "Distressed or Underserved" served by proposal:

This initiative will serve both low-moderate income residents as defined by the municipality of Caguas. As a reference, the Metropolitan Statistical Area (MSA) of Puerto Rico (non-metro area) for a family of 4 ppl at 60% of Area Median Income (AMI) is \$14,520 for 2019. A family of 4 ppl at 80% of AMI is \$19,360. With these homes, we hope to address the need for affordable housing both in Caguas and across the island (with the future implementation of this initiative).

It is also important to note that the island, after Hurricane Maria, has been designated a "Distressed" community and this initiative will help provide an adequate, safe, housing for a population that has been long ignored and underserved.

#### **Anticipated Outcomes/Impact:**

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The outcomes and impacts we anticipate to achieve through this initiative are 1) to create a model home that will serve as a blueprint for resiliency, sustainability and self-sufficiency; 2) create affordable housing to be donated to qualified residents; 3) monitor the systems, fixtures, energy and water efficiencies, over a 3 year period; 4) reduce the devastating impacts of hurricanes on vulnerable populations; 5) create homes that can be easily replicated during catastrophic weather events; 5) reduce the construction period for quick implementation in catastrophic emergencies (currently anticipated at 4-5 months); 6) through best practices learned in this phase, to substantially reduce costs to build these homes.

#### Describe evaluation methods used to measure success:

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Acacia will monitor the use of the home over a 3 year period. In the agreement we have signed with the Municipality of Caguas, Acacia will be better able to determine which features/components stand the test of time, have the highest operational functionality, determine how residents optimally utilize them, and should there be any high impact or catastrophic weather events, determine the home's resiliency; this data will be used to modify future resilient homes and for implementation across various municipalities on the island.

Additionally, we hope to reduce the cost of these home through economies of scale and improved construction techniques/materials in later phases of implementation. The Municipality of Cagus, as well as other across the island, are looking to address this great needed and our organization is eager to help make this vision a reality.

#### Project time frame - Is your request for an existing or new program?

# Existing Program

IV. Submit Supporting Documentation - Please attach your most recent audited or reviewed financials in PDF format to this proposal application. Your proposal application will be considered incomplete until the appropriate financial documentation is provided. By submitting a proposal application you agree to share with the Federal Reserve information regarding connections that were made with funders regarding the proposal or other work your organization conducts that was identified by a funder that used the Investment Connection platform. After you submit a proposal application, we will follow up with you to see if Investment Connection was helpful with your informational and business needs.

## Upload your most recent audited or reviewed financials

# (for internal uses only)

PROMESA Inc. 2017 Audited Financials.pdf

V. Other Supporting Documentation - You may submit a photo (jpeg) and/or a video (mp3 or mp4) that helps describe your proposal. (information available to funders)

#### Upload a picture or video that helps describe your proposal or organization

(information available to funders)

# Upload additional picture or video

#### (information available to funders)

2018-05-15\_Caguas\_Presentacion\_Alcalde.pdf

# Add any additional links to supporting documentation

#### (information available to funders)

https://promesainc-my.sharepoint.com/:b:/g/personal/adgarcia\_acacianetwork\_org /EWJ54TIQJMtBmFjWxAJwL2wBIYGuITOwnBH9SQSG6lezEw?e=F0w7Ru

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