

# REMARKS FOR FAR MEETING

Policy response to COVID-19 crisis

### **CONFIDENTIALITY**

Our clients' industries are extremely competitive, and the maintenance of confidentiality with respect to our clients' plans and data is critical. Oliver Wyman rigorously applies internal confidentiality practices to protect the confidentiality of all client information.

Similarly, our industry is very competitive. We view our approaches and insights as proprietary and therefore look to our clients to protect our interests in our proposals, presentations, methodologies, and analytical techniques. Under no circumstances should this material be shared with any third party without the prior written consent of Oliver Wyman.

© Oliver Wyman

## APPROPRIATENESS OF POLICY RESPONSE DEPENDS ON WHAT YOU BELIEVE ABOUT DURATION OF THE CRISIS AND STATE OF AC (AFTER COVID) VS BC

If **short** duration and AC **largely same** as BC...

- Quick recovery
- Keep employees in place
- Finance through employers
- Liquidity concerns
- Short term financing
- Avoid bankruptcy

Better suited for debt financing (Central Bank)

If **long** duration and AC **quite different** than BC...

- Slow, choppy recovery
- Provide flexibility for labor reallocation
- Finance through unemployment insurance
- Solvency concerns
- Longer term financing
- Make bankruptcy / restructuring easier

Better suited for equity financing (Fiscal authority)

© Oliver Wyman

### FED PROGRAMS COVER MUCH OF THE CREDIT SPECTRUM AND SOURCES OF CREDIT DEMAND

	Corporate	Money Market	Tri-party Repo	Muni	SMEs	Consumer Debt +
Facilities:	P(S)CCF, CPFF	MMLF	PDCF	MLF	MSLP, PPPLF	TALF

#### Facilities cover provision of both short & long-term credit support

Shorter-term Facilities	Longer-term Facilities	
• PDCF	• P(S)CCF	
• CPFF	• MSLP	
• MMLF	• PPPLF	
	• MLF	
	• TALF	
What's (maybe) missing?		
• TAF	• DIPFF	

#### WHAT IS A LOT OF CAPITAL? WHAT IS A LOT OF LEVERAGE?

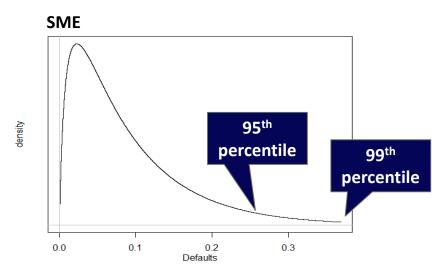
Facility	<b>Treasury Capital</b>	Size	Implied Leverage
CPFF	\$10B	Not stated	N/A
P(S)CCF	\$75B (50/25)	\$750B	9:1
MMLF	\$10B	Not stated	N/A
TALF	\$10B	\$100B	9:1
MSLP	\$75B	\$600B	7:1
MLF	\$35B	\$500B	13:1
·		· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·

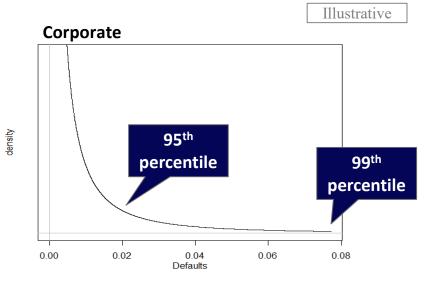


- Differences in leverage reflect differences in risk, especially tail risk
- Here, implication is a risk difference of ~2x across facilities (and thus asset classes)

Loss distributions can vary significantly across different asset classes and with that, the required capital for a given

level of risk tolerance





### **QUALIFICATIONS, ASSUMPTIONS, AND LIMITING CONDITIONS**

This report is for the exclusive use of the Oliver Wyman client named herein. This report is not intended for general circulation or publication, nor is it to be reproduced, quoted, or distributed for any purpose without the prior written permission of Oliver Wyman. There are no third-party beneficiaries with respect to this report, and Oliver Wyman does not accept any liability to any third party.

Information furnished by others, upon which all or portions of this report are based, is believed to be reliable but has not been independently verified, unless otherwise expressly indicated. Public information and industry and statistical data are from sources we deem to be reliable; however, we make no representation as to the accuracy or completeness of such information. The findings contained in this report may contain predictions based on current data and historical trends. Any such predictions are subject to inherent risks and uncertainties. Oliver Wyman accepts no responsibility for actual results or future events.

The opinions expressed in this report are valid only for the purpose stated herein and as of the date of this report. No obligation is assumed to revise this report to reflect changes, events, or conditions, which occur subsequent to the date hereof.

All decisions in connection with the implementation or use of advice or recommendations contained in this report are the sole responsibility of the client. This report does not represent investment advice nor does it provide an opinion regarding the fairness of any transaction to any and all parties. In addition, this report does not represent legal, medical, accounting, safety, or other specialized advice. For any such advice, Oliver Wyman recommends seeking and obtaining advice from a qualified professional.