Federal Reserve Bank of New York Staff Reports

# **Macroprudential Policy:**

# **Case Study from a Tabletop Exercise**

Tobias Adrian Patrick de Fontnouvelle Emily Yang Andrei Zlate

Staff Report No. 742 September 2015 Revised December 2015



This paper presents preliminary findings and is being distributed to economists and other interested readers solely to stimulate discussion and elicit comments. The views expressed in this paper are those of the authors and do not necessarily reflect the position of the Federal Reserve Bank of New York or the Federal Reserve System. Any errors or omissions are the responsibility of the authors.

#### Macroprudential Policy: Case Study from a Tabletop Exercise

Tobias Adrian, Patrick de Fontnouvelle, Emily Yang, and Andrei Zlate *Federal Reserve Bank of New York Staff Reports*, no. 742 September 2015; revised December 2015 JEL classification: G18, E58, G01

#### Abstract

Since the global financial crisis of 2007-09, policymakers and academics around the world have advocated the use of prudential tools for macroprudential purposes. This paper presents a macroprudential tabletop exercise that aimed at confronting Federal Reserve Bank presidents with a plausible, albeit hypothetical, macro-financial scenario that would lend itself to macroprudential considerations. In the tabletop exercise, the primary macroprudential objective was to reduce the likelihood and severity of possible future financial disruptions associated with the hypothetical overheating scenario. The scenario provided a path for key macroeconomic and financial variables, which were assumed to be observed through 2016:Q4, as well as the corresponding hypothetical projections for the interval from 2017:Q1 to 2018:Q4. Prudential tools under consideration included capital-based tools such as leverage ratios, countercyclical capital buffers, and sectoral capital requirements; liquidity-based tools such as liquidity coverage and net stable funding ratios; credit-based tools such as caps on loan-to-value ratios and margins; capital and liquidity stress testing; and supervisory guidance and moral sussion. In addition, participants were asked to consider using monetary policy tools for financial stability purposes. Under the hypothetical scenario, participants found many prudential tools less attractive owing to implementation lags and limited scope of application and favored those deemed to pose fewer implementation challenges, such as stress testing, margins on repo funding, and guidance. Also, monetary policy came more quickly to the fore as a financial stability tool than might have been thought before the exercise. The tabletop exercise abstracted from governance issues within the Federal Reserve System, focusing instead on economic mechanisms of alternative tools.

Key words: financial stability, macroprudential policy, monetary policy, financial overheating, tabletop exercise

Adrian, Yang: Federal Reserve Bank of New York (e-mail: tobias.adrian@ny.frb.org, emily.yang@ny.frb.org). de Fontnouvelle, Zlate: Federal Reserve Bank of Boston (e-mail: patrick.defontnouvelle@bos.frb.org, andrei.zlate@bos.frb.org). This paper documents a macroprudential tabletop exercise that was conducted by the members of the Financial Stability Subcommittee of the Conference of Presidents of the Federal Reserve in June 2015 based on a hypothetical macro-financial scenario. Additional contributors to preparing the exercise include Christine Docherty, Joseph Haubrich, Michael Holscher, Charles Morris, Matthew Pritsker, and Katherine Tilghman Hill. Helpful feedback was provided by Dianne Dobbeck, Rochelle Edge, Ron Feldman, Nellie Liang, Scott Nagel, Michael Palumbo, Michael Kiley, Fabio Natalucci, Andreas Lehnert, Kevin Stiroh, Philip Weed, and the subcommittee members William Dudley, Esther George, Loretta Mester, Narayana Kocherlakota, and Eric Rosengren. The views expressed in this paper are those of the authors and do not necessarily represent the views of the Federal Reserve Banks of Boston or New York, or the Federal Reserve System.

# **Table of Contents**

Introduct	tion	
1. The	e Hypothetical Scenario	6
A)	Hypothetical Macroeconomic Context	6
B)	Hypothetical Valuation Pressures	7
C)	Hypothetical Evolution of Leverage	8
D)	Hypothetical Liquidity and Maturity Transformation	8
E)	Hypothetical Vulnerabilities	9
2. Pruc	dential Tools to Address Risks to Financial Stability	
A)	Capital Regulation	11
1.	Leverage ratios	11
2.	Countercyclical capital buffer (CCyB)	
3.	Sectoral risk weights	13
B)	Liquidity Regulation	14
1.	Liquidity Coverage Ratio (LCR)	14
2.	Net Stable Funding Ratio (NSFR)	15
C)	Credit-related tools	
1.	Caps on loan-to-value (LTV) ratios	
2.	Margin requirements for securities financing transactions	
D)	Supervisory Stress tests	
1.	CCAR	
2.	CLAR	
E)	Supervisory Guidance	
F)	Moral Suasion	
3. Mor	netary Policy Tools to Address Financial Stability Risks	
A)	Permanent Open Market Operations	
B)	Forward Guidance	
C)	Required Reserves	
D)	Discount Window Lending	
E)	Temporary Open Market Operations	

4.	Tran	smission Channels of Macroprudential and Monetary Policies	. 23			
	A)	Transmission Mechanisms for Capital-based Macroprudential Instruments	. 23			
	B)	Transmission Mechanisms for Macroprudential Capital Stress Tests	. 24			
	C) Transmission Mechanisms for Liquidity-based Macroprudential Instruments					
D) Transmission Mechanisms for Credit-Related Macroprudential Instruments						
E) Transmission Mechanisms of Monetary Policy						
5.	Sum	mary of the Tabletop Exercise	. 28			
	A)	Risks to Financial Stability	. 28			
	B)	Potential Actions to Address Risks to Financial Stability	. 28			
С	onclusio	on	. 30			
R	eference	28	. 31			
Fi	Figures					
Та	Tables					

## Introduction

Since the global financial crisis of 2007-09, policy makers around the world have advocated the use of macroprudential policy tools for financial stability purposes (Bernanke (2008), Bank of England (2009), Basel Committee on Banking Supervision (2010), Tarullo (2013)). Academic work on the implementation of a macroprudential approach has flourished recently (see Brunnermeier, Markus, Andrew Crockett, Charles Goodhart, Avinash Persaud, and Hyun Song Shin (2009), Hanson, Kashyap, Stein (2011), and Hirtle, Stiroh, Schuermann (2009)). Even prior to the crisis, some academics and policy makers argued for a macroprudential approach to financial regulation (see classic contributions by Robinson (1950) and Bach (1949), and more recent work by Crockett (2000) and Borio (2003)).

This paper presents a macroprudential tabletop exercise that was conducted by members of the Financial Stability Subcommittee of the Conference of Presidents (COP) of the Federal Reserve Banks in June 2015.<sup>2</sup> The tabletop exercise was aimed at confronting Federal Reserve Bank presidents with a plausible, albeit hypothetical, macro-financial scenario that would lend itself to macroprudential considerations. Before describing the hypothetical scenario, the available policy tools, and their transmission mechanism in detail, we propose a set of macroprudential objectives and a framework for use in assessing financial vulnerabilities. Finally, we also describe the financial stability concerns and actions suggested by the COP members in the context of the hypothetical scenario.

In the tabletop exercise, the primary macroprudential objective is to reduce the occurrence and severity of major financial crises and the possible adverse effects on employment and price stability. The macroprudential objective, because it focuses on economy-wide financial stability, differs from the Federal Reserve's monetary policy objectives of full employment and stable prices and goes beyond its micro-prudential objective of ensuring the safety and soundness of individual firms. However, the objectives and transmission mechanisms of microprudential, macroprudential, and monetary policies are intertwined, generating the potential for tradeoffs among objectives. For example, trade-offs may arise between preemptive macroprudential actions and the cost of financial intermediation, as preemptive macroprudential actions that reduce vulnerabilities may slow economic performance in the short term.<sup>3</sup> Furthermore, the tradeoff between macroprudential and microprudential objectives might be more severe in busts than in booms, while the tradeoff between macroprudential and monetary policy objectives might be more severe in booms than in busts. Therefore, a secondary objective is to manage such trade-offs, i.e., by aiming to mitigate the side effects of macroprudential policy actions through time. Financial system disruptions that macroprudential objectives aim to avoid include fire sales in financial markets, destabilizing runs on banking and quasi-banking institutions, shortages of money-like assets, disruptions in credit availability to the non-financial business sector, spikes in risk premia,

<sup>&</sup>lt;sup>2</sup> The Subcommittee is chaired by Eric Rosengren (Boston) and includes William Dudley (New York),

Esther George (St. Louis), Loretta Mester (Cleveland), and Narayana Kocherlakota (Minnesota).

<sup>&</sup>lt;sup>3</sup> In the longer term, financial stability and economic growth likely complement each other (Dudley, 2011).

disorderly dissolution of systemically important financial institutions, excessive spillovers from disruptions in international funding and currency markets, and disruptions of the payments system.

Our assessment framework of financial vulnerabilities follows Adrian, Covitz, and Liang (2013). The framework is a forward-looking monitoring program designed to identify and track the sources of systemic risk over time, and to facilitate the development of policies to promote financial stability. Under this framework, macroprudential tools/actions can be classified according to whether they serve preemptive or resilience goals. The preemptive goal (i.e., to reduce the occurrence of crises) leans against the financial cycle by limiting the build-up of financial risks to reduce the probability or magnitude of a financial bust. The resilience goal (i.e., to reduce the severity of crises) strengthens the resilience of the financial system to economic downturns and other adverse aggregate shocks. The framework also distinguishes between shocks, which are difficult to prevent, and vulnerabilities that amplify shocks. Such vulnerabilities may arise from excessive increases in asset valuations, leverage, and liquidity and maturity transformation. Nonetheless, the framework monitors vulnerabilities across four sectors of the economy: the non-financial business sector, the household sector, the banking sector, and the non-bank financial sector.

The hypothetical scenario provides a path for key macroeconomic and financial variables, which are assumed to be observed through 2016:Q4, as well as the corresponding projections for the interval from 2017:Q1 to 2018:Q4, which are assumed to reflect staff forecast and market expectations as of 2016:Q4. The variables are grouped according to their potential to have a significant impact on three types of vulnerabilities (valuation, leverage, and liquidity and maturity transformation) across the four economic sectors noted above (non-financial firms, households, banks, and non-bank financial institutions). The assessment of financial vulnerabilities by participants is assumed to take place as of 2017:Q1.

The hypothetical scenario features a compression of U.S. term and risk premia through 2016:Q4 projected to continue thereafter—which keeps financial conditions loose and fuels valuation pressures in U.S. financial markets. The compression of risk premia encourages the issuance of corporate debt and leveraged loans, which boosts leverage in the non-financial business sector. Also, the real price index in the commercial property market rises rapidly. At the same time, the non-bank financial sector, including money market mutual funds, expands in size and provides short-term wholesale funding to the non-financial business sector. These developments occur while the Federal Reserve removes the degree of monetary accommodation only gradually in 2015 and 2016, as inflation is assumed to persist at slightly below its target rate and unemployment to persist at the hypothetical scenario-specific non-accelerating inflation rate of unemployment (NAIRU), as discussed in Section 1. As such, the constraint on monetary policy and looser-thandesired financial conditions boost the rationale for the use of macroprudential tools.

The hypothetical scenario resembles some well-known cases of financial overheating from recent decades documented in the literature, although with some notable differences. First, it bears similarity to the case of New England during the mid-1980s, when rapid growth in regional mortgage lending led to a real estate boom (FDIC, 1997). Second, the scenario resembles the real

estate boom in Sweden during 1989-1990, which was fuelled by accommodative fiscal policies, rapid growth in lending by banks and mortgage companies, and capital inflows (Englund, 1999; Jaffee, 1994). However, unlike the cases of New England or Sweden, our scenario places greater emphasis on the increase in non-financial business leverage as opposed to bank leverage. It also allows a greater role for the non-bank financial sector as a provider of short-term funding (rather than mortgage loans as in Sweden) and highlights constraints on monetary tightening that can keep financial conditions relatively loose. Finally, compared to the U.S. financial crisis in 2008-2009, our hypothetical scenario highlights an increase in leverage at non-financial firms instead of households and features overheating in commercial property rather than in the residential housing market.

There are several types of macroprudential tools that participants considered in pursuing macroprudential objectives under the hypothetical scenario. Capital-based tools include countercyclical capital buffers and sectoral capital requirements. Liquidity-based tools include liquidity and net stable funding requirements. Credit-based tools include loan-to-value (LTV) and debt-to-income (DTI) caps, margin requirements for securities financing transactions, as well as other restrictions concerning underwriting standards. Stress tests include capital and liquidity stress tests. Supervisory guidance and moral suasion including speeches and public announcements were additional tools that participants in the exercise considered. In addition, participants could also use monetary policy tools for macroprudential objectives. We note that the tabletop exercise abstracted from governance issues within the Federal Reserve System, focusing instead on economic mechanisms of alternative tools.

From among the various tools considered, tabletop participants found many of the prudential tools less attractive due to implementation lags and limited scope of application. Among the prudential tools, participants favored those deemed to pose fewer implementation challenges, in particular stress testing, margins on repo funding, and supervisory guidance. Nonetheless, monetary policy came more quickly to the fore as a financial stability tool than might have been thought before the exercise.

The remainder of this paper is structured in five sections. Section 1 describes the hypothetical macro-financial scenario. Section 2 provides an overview of prudential and monetary instruments that are available to the Federal Reserve Board and the Federal Open Market Committee respectively to achieve macroprudential objectives. Section 3 gives a brief description of the transmission channels of the tools. Section 4 presents a summary of the tabletop exercise that the Subcommittee for Financial Stability of the Conference of Presidents undertook in June 2015. Section 5 concludes.

## 1. The Hypothetical Scenario

The scenario assumes that data is observed through 2016:Q4, with 2017:Q1 through 2018:Q4 reflecting staff forecasts and market expectations as of 2016:Q4.<sup>4</sup> The scenario features rapid expansion in U.S. economic activity and gradual removal of monetary accommodation in 2015 and 2016. In this context, a persistent decline in foreign sovereign bond yields and high risk appetite among investors put downward pressure on the U.S. term and risk premia, which keeps financial conditions loose and fuels valuation pressures in U.S. markets. Most notably, valuation pressures emerge in the corporate debt and commercial property markets. The compression of risk premia encourages the issuance of corporate debt and leveraged loans, which boosts leverage in the non-financial business sector. The non-bank financial sector expands and provides short-term wholesale funding to the non-financial business sector. Table 1 provides a summary of indicators used to monitor three types of risks in the hypothetical scenario (valuation pressures, excess leverage, and excess liquidity and maturity transformation) across four sectors in the U.S. economy (non-financial businesses, households, banks, and non-bank financial institutions). The table also includes a color-coded assessment of the severity of risks in the hypothetical scenario provided to participants ahead of the Tabletop exercise.

#### A) Hypothetical Macroeconomic Context

In the United States, it is assumed that there is a sustained, rapid expansion in real economic activity, which is fueled in part by the overheating of financial markets. **Real GDP** grows at 3<sup>1</sup>/<sub>4</sub> percent per year (Figure 1), **unemployment** steadily declines to 5 percent by the end of 2016, while **inflation** does not exceed 2 percent per year (Figure 2). Beyond 2016, real GDP is forecast to continue rising at a rate of 3<sup>1</sup>/<sub>4</sub> percent per year, unemployment to persist at 5 percent, and inflation to remain at only 2 percent per year. Despite the rapid pace of GDP growth, U.S. inflation is dampened by dollar appreciation and stable energy prices amid slow growth in foreign economies (Figure 1), forces which are expected to persist through 2018. Also, we assume for the purposes of this scenario that NAIRU is around 5 percent, and that unemployment does not decline below that level due to fast productivity growth and rising labor force participation.

In the hypothetical scenario, given the decline in unemployment and pick-up in inflation, the FOMC is assumed to start raising the **federal funds target rate** in 2015:Q2 and to increase it to about 1½ percent by the end of 2016 (Figure 3). However, despite rapid GDP growth, the pace of U.S. monetary tightening is assumed to be constrained by unemployment persisting at 5 percent and inflation remaining stable at 2 percent over the forecast horizon. Markets expect the federal funds target rate to rise to only 3 percent by the end of 2018.

<sup>&</sup>lt;sup>4</sup> Without loss of generality, the variables in the hypothetical scenario, which are assumed to be observed through 2016:Q4, do not exhibit the volatility that characterizes actual macroeconomic and financial time series data beyond the last data point available at the time when the scenario was built (i.e., 2015:Q1 or 2014:Q4 for most variables). The last actual data point was 2015:Q1 for Figures 1-7 (except for commercial property prices); 2014:Q4 for Figure 7 (commercial property prices), as well as for Figures 9-11 and 13-20; 2014:Q3 for Figure 8; and 2013 for Figure 12 (which uses annual data).

**Downside risks to the hypothetical macroeconomic forecast** are due to the potential of adverse financial developments, especially in markets where overheating concerns persist. Three key risks are highlighted in the scenario: (1) a severe disruption in the corporate debt market; (2) a sharp reversal in commercial property prices; and (3) a sudden stop in short-term funding, as discussed in Sections 1B-1E below. The realization of any of these risks would undermine GDP growth, put downward pressure on inflation, and increase unemployment.<sup>5</sup> In such a case, the relatively low level of the federal funds rate would curtail the Federal Reserve's ability to provide monetary accommodation, and the zero lower bound might again become a binding constraint.

#### **B)** Hypothetical Valuation Pressures

Valuation pressures arise in selected U.S. financial markets, fueled in part by spillovers from the foreign sector and high risk appetite among investors. In particular, sovereign bond yields in the euro area decline and persist at low levels through late-2016, and are expected to remain depressed thereafter (Figure 5). Low foreign yields and high risk appetite trigger portfolio reallocations towards U.S. assets, including Treasury bonds and risky assets. As a result, **term premia and risk premia** in U.S. markets narrow, especially for riskier assets (Figure 4). The compression of term and risk premia leads to looser-than-desired financial conditions in U.S. markets, despite rising short-term interest rates, providing a rationale for macroprudential policy.

The increased demand for U.S. assets puts upward pressure on U.S. **equity prices**, dampens stock market volatility (Figure 6), and compresses the equity risk premium. With the Dow Jones Total Stock Market index rising 6 percent per year through 2016 (and expected to rise at a similar pace thereafter), the equity risk premium is expected to narrow by more than one percentage point by the end of 2018.<sup>6</sup>

The compression of risk spreads, looser underwriting standards, and rising demand for commercial mortgage-backed securities (CMBS) fuel growth in commercial mortgage lending. As a result, valuation pressures emerge in the **commercial property market**, with the price index matching its pre-Lehman peak in real terms by end-2016 and expected to exceed it substantially by end-2018 (Figure 7).

The share of GSE mortgages increases (Figure 8) due to the GSE's loosened underwriting standards for prime mortgages and the continued reluctance of banks to engage in nonprime residential mortgage lending. However, in the aggregate, residential mortgage lending increases

<sup>&</sup>lt;sup>5</sup> A financial bust would impair real economic activity through the same channels that are at work during the financial boom, i.e., the firms' lost access to funding would curtail investment, increase unemployment, and decrease wage growth and inflation; a decline in commercial property prices would also depress construction.

<sup>&</sup>lt;sup>6</sup> With real GDP growing at 3<sup>1</sup>/<sub>4</sub> percent per year, inflation persisting at about 2 percent, and the stock market rising at 6 percent per year, the dividend yield declines from 2 to 1.95 percent between early-2015 and late-2018. As such, and with the 10-year Treasury yield rising from about 2 percent to 3.15 percent, the equity risk premium is compressed from 3.33 percent to 2.1 percent during the same interval.

more slowly than commercial lending, and hence residential property prices rise more slowly than commercial prices, remaining below their pre-Lehman peak (Figure 7).<sup>7</sup>

#### C) Hypothetical Evolution of Leverage

Leverage in the **non-financial business sector** rises substantially by late-2016 and is projected to increase well above its trend by late-2018, measured as either the debt-to-GDP (Figure 9) or debt-to-assets ratio (Figure 10). The increase in leverage reflects the issuance of corporate bonds and leveraged loans, especially for riskier firms, which are facilitated by an environment of low risk premia, high risk appetite, reach for yield, and a continuation of high demand for collateralized loan obligations (CLOs).

Leverage in the **household sector** rises more slowly than for non-financial firms (Figures 9 and 10), reflecting the reluctance of BHCs to ease underwriting standards and the relatively slower growth of residential property lending. Following the fast rise and sharp correction around the 2008 crisis, household leverage remains below its long-term trend as measured by either the debt-to-GDP or the debt-to-assets ratio.

**Banks** purchase part of the new corporate debt and issue leveraged loans to non-financial businesses, increasing their exposure to risk in response to narrower term and credit risk premia. As regulatory capital requirements are phased in, banks raise more capital and strengthen their ratios of core capital to assets further (Figure 11). However, there is concern that the ratios of core capital to risk-weighted assets (not shown) remain flat as banks increase their exposure to risk.

**Non-bank financial institutions**, such as mutual funds, private equity funds, hedge funds, and other shadow bank intermediaries, increase their market shares of high-risk corporate debt, CLOs, ABS, and CMBS. As a result, they grow in size and increase their leverage. As shown in Figure 12, shadow banking liabilities (as a percent of GDP) rise above pre-crisis levels starting in 2016.

#### D) Hypothetical Liquidity and Maturity Transformation

In the scenario, liquidity ratios improve at **large and medium-sized banks** (with assets above \$250 billion and \$50 billion, respectively) reflecting the phasing in of the Basel III liquidity coverage ratios (LCR) and net stable funding ratios (NSFR). However, **small banks** are not subject to such regulations and increase their exposures to long-term corporate debt and commercial mortgage loans. As a result, small banks suffer continued deteriorations in the share of high quality liquid assets (Figure 13) and widening duration gaps between assets and liabilities (Figure 14).

**Money market funds (MMFs)** grow in size and increase funding to non-financial firms, banks, and broker-dealers, leading to an expansion of their size that approaches the pre-crisis peak

<sup>&</sup>lt;sup>7</sup> In our scenario, commercial property prices rise at about 7 percent per year in nominal terms during 2015-2016, and are projected to continue at the same rate through 2018. Residential property prices rise at a rate of 4 percent per year during the same interval.

(Figure 15). Their maturity and liquidity mismatches continue to raise concern.<sup>8</sup> MMF growth is caused by a reallocation of households and nonfinancial corporations from bank deposits to MMFs, which pass through rate increases more directly. In turn, MMFs finance non-financial corporations via commercial paper and finance banks and broker-dealers via repo as well as securities lending transactions. Repo transactions increasingly use risky corporate debt as collateral (Figure 16).

As a result, **short-term wholesale funding as a fraction of GDP** rises from 28 percent in early-2015 to 35 percent by end-2016, though that is far below the pre-crisis peak of 57 percent (Figure 17). The rise in short-term funding reflects repo, commercial paper, securities lending, and other forms of money market funding. Short term funding is expected to rise slightly above 40 percent of GDP by end-2018.

**Mutual funds and exchange-traded funds** increasingly shift their portfolios away from highlyliquid Treasuries and Agency debt and toward corporate and sovereign debt, acquiring increasing shares of the total outstanding in the market (Figure 18). While the risk of fire sales by banks, broker-dealers, and insurance companies is mitigated due to stricter regulations, the greater size of mutual funds among corporate bond investors generates new sources of risk.<sup>9</sup> Mutual funds are potentially subject to sudden redemptions that can lower bond liquidity and widen credit spreads, thus leading to a deterioration of financing conditions for corporate borrowers.

#### **E) Hypothetical Vulnerabilities**

Summing up the discussion above, the scenario highlights three key risks in financial markets. First, one risk is related to the possibility of **disruptions in the corporate debt market**, such as a jump in the pricing of credit risk that could result from a sudden reversal in risk appetite or foreign capital flows, a corporate default cycle, or market overreaction to U.S. monetary policy normalization.

Second, to the extent that these shocks hit the commercial mortgage market, they amplify the **risk of a sharp correction in commercial property prices**. Disruptions to the corporate debt and commercial mortgage markets would affect the real economy both directly, as non-financial firms lose access to financing and reduce their investment, but also indirectly, as lenders suffer valuation

<sup>&</sup>lt;sup>8</sup> Despite the compliance date of October 2016 for new reforms, concerns about the MMMFs' maturity and liquidity mismatches persist, since the floating NAV in itself may not entirely eliminate the risk of investor runs, and the prime retail funds are still exempt from the floating NAV.

<sup>&</sup>lt;sup>9</sup> The Investment Company Act of 1940, enforced by the SEC, requires that open-ended mutual funds not hold more than 15 percent of net assets in illiquid securities. Although the rule aims to limit the mutual funds' holdings of illiquid corporate debt, in practice the SEC defines "illiquid securities" only broadly, i.e., as securities that "may not be sold or disposed of in the ordinary course of business within seven days at approximately the value at which the mutual fund has valued the investment on its books."

losses and cut lending further. The cost to the real economy increases with the size of markets affected and the range of institutions involved (see Figures 19 and 20).<sup>10</sup>

Third, the increased reliance on short-term wholesale funding leaves banks and non-bank financial intermediaries vulnerable to the **risk of runs on their short-term liabilities**. In particular, as repo funding increasingly uses risky corporate bonds as collateral (Figure 16), disruptions in the long-term corporate bond market would impair short-term funding. Consequently, given the increasing extent of maturity transformation at financial intermediaries, disruptions in short-term funding would have additional negative consequences on the long-term debt markets as well. In particular, due to increased concentration in illiquid corporate debt, **hedge funds and bond mutual funds become increasingly vulnerable to large redemptions** in the event of adverse shocks to the corporate bond market, which would cause fire sales and exacerbate the downward pressure on asset prices.

## 2. Prudential Tools to Address Risks to Financial Stability

This section outlines the range of regulatory and supervisory tools that the Board of Governors of the Federal Reserve System can potentially utilize to mitigate the impact of cyclical variations in financial stability risks due to overheating or the realization of stress scenarios. The utilization of some tools will need to be coordinated with other banking regulators.

There are six broad categories of tools: (1) capital regulation; (2) liquidity regulation; (3) credit regulation; (4) supervisory stress tests; (5) supervisory guidance; and (6) moral suasion. The purpose of the exercise is for Committee members to gain a better understanding of the practicalities involved in applying macroprudential tools, and is not to opine on which tools would be applicable in the current economic environment.

We describe each tool, its scope of application, whether it applies to downturn and/or overheating scenarios, and its associated implementation challenges or limitations. Several broad themes emerge across the tools considered in the exercise.

• Prudential tools can be used to build resilience against shocks, in addition to leaning against emerging risks to financial stability.<sup>11</sup> This is an advantage over monetary policy, which would address financial stability concerns only by "leaning against the wind."

<sup>&</sup>lt;sup>10</sup> By holder, U.S. banks had little exposure to bonds (i.e., held about 6 percent of the total outstanding in late-2014), the bulk of which was held by U.S. shadow banking institutions, U.S. insurance companies, and foreign entities (each holding about one quarter of the total outstanding). In contrast, U.S. banks had larger exposures to commercial mortgages (holding 56 percent of the total), along with ABS issuers, life insurers, and real estate investment trusts (15, 13, and 8 percent). Finally, U.S. banks and credit unions held the majority of loans other than mortgages (87 percent of the total). These statistics are based on the Financial Accounts of the United States, published by the Board of Governors of the Federal Reserve.

<sup>&</sup>lt;sup>11</sup> For example, capital regulation can be used to build resilience, as the capital buffer serves to absorb unexpected losses at individual firms. To the extent that increased capital requirements discourage lending activity in the affected sector(s), capital regulation can also be used to "lean against the wind."

- Many (though not all) tools can be used to target specific exposures. This ability to target exposures is a potential advantage relative to monetary policy tools – to the extent that policymakers are concerned only about a specific sector.
- Most of the tools are subject to a lag between the time policy makers decide to apply the tool and the time the tool actually becomes effective. In many instances, this lag may arise from administrative processes.
- $\circ$  Several tools are more effective in the run up than during crises or recessions.<sup>12</sup> This characteristic proved relevant during the exercise as the scenario considered involves overheating.
- Many tools are subject to limitations in their scope of application, with most applying only to banking organizations rather than to the full range of entities engaged in financial intermediation.

The set of prudential tools together with their limitations is further outlined in Table 2.

## **A)** Capital Regulation

#### **1.** Leverage ratios<sup>13</sup>

The Federal Reserve Board's minimum leverage ratios require banking organizations to hold at least a minimum amount of capital relative to their exposures. The U.S. regulatory capital rules include two leverage ratios: the leverage ratio and the supplementary leverage ratio (SLR).

- The leverage ratio applies to all banking organizations subject to the Federal Reserve Board's regulatory capital rules.<sup>14</sup> It is measured as tier 1 capital divided by average total consolidated assets. The minimum leverage ratio requirement is 4%.<sup>15</sup>
- The SLR is effective January 1, 2018, and will apply only to advanced approaches banking organizations.<sup>16</sup> It will be measured as tier 1 capital divided by total leverage exposure, which equals the daily average total consolidated assets plus certain off-balance sheet exposures. The minimum SLR requirement will be 3%.

<sup>&</sup>lt;sup>12</sup> As discussed below, countercyclical capital buffers, loan-to-value ratios, margins, and supervisory guidance would apply in a downturn only under specific circumstances. <sup>13</sup> See 12 CFR 217.10.

<sup>&</sup>lt;sup>14</sup> It generally does not apply to bank holding companies or savings and loan holding companies with less than \$1bn in total consolidated assets.

<sup>&</sup>lt;sup>15</sup> All insured depository institutions are required to meet a 5% tier 1 leverage ratio requirement to be considered "well capitalized" under the Prompt Corrective Action (PCA) framework. The PCA framework is intended to ensure that problems at the insured depository institutions are addressed promptly and at the least cost to the Depository Insurance Fund. Insured depository institutions that fail to meet the capital measures under the PCA framework are subject to increasingly strict limits on their activities, including their ability to make capital distributions, pay management fees, grow their balance sheets, and take other actions.

<sup>&</sup>lt;sup>16</sup> Advanced approaches banking organizations are those with at least \$250bn in total consolidated assets or at least \$10bn in consolidated on-balance sheet foreign exposures.

In addition, effective January 1, 2018, there will be an enhanced SLR requirement applicable to U.S. top-tier bank holding companies identified as globally systemically important banking organizations (G-SIBs). The enhanced requirement consists of a 2% leverage buffer above the minimum SLR requirement for a total of 5%.<sup>17</sup>

Minimum leverage requirements may be used as a countercyclical tool in downturn or overheating scenarios in accordance with applicable administrative processes. For example, U.S. banking agencies issued public notices in times of anticipated unusual and temporary asset growth (e.g., influx of deposits that increases average total assets in the lead-up to Y2K and in the period following the terrorist attacks of September 11th) that acknowledged the potential for declines in banking organizations' leverage ratios ).<sup>18</sup> In addition, under the enhanced SLR, banking organizations' capital levels may fall below the leverage buffer amount without breaching the 3% regulatory minimum requirements, allowing banking organizations to continue lending activities during times of stress, albeit subject to restrictions on distributions and discretionary bonus payments.

#### Limitations and other considerations

Leverage ratios do not differentiate across exposure types (i.e., the same capital requirement generally applies to all assets). In addition, as noted above, the SLR standard only applies to a subset of the largest banking organizations. Moreover, any public notice that acknowledges temporary asset growth due to exogenous factors that might adversely impact banking organizations' minimum leverage ratios would require timely interagency agreement, which would need to be balanced against concerns that a poorly-timed message might signal run a potential crisis.

#### 2. Countercyclical capital buffer (CCyB)<sup>19</sup>

As part of Basel III regulatory reform, banking organizations are required to hold a capital conservation buffer (CCB) in an amount greater than 2.5% of total RWAs. The CCB is composed of common equity tier 1 capital, and is in addition to the minimum risk-based capital requirements. The capital conservation buffer may be expanded, up to additional 2.5% of total RWAs for a maximum buffer of 5%, for advanced approaches banking organizations as defined earlier. The additional CCB (above 2.5%) is referred to as the countercyclical capital buffer (CCyB). The CCyB amount in the U.S. rule is currently 0%.<sup>20</sup> When a banking organization does

<sup>&</sup>lt;sup>17</sup> Maintaining an SLR of 5% percent or less results in restrictions on distributions and certain discretionary bonus payments (though not in the form of a PCA requirement, as BHCs are not subject to PCA requirements). Insured depository institutions of G-SIBs will be required to meet a 6% SLR in order to be considered "well capitalized" under the PCA framework.

<sup>&</sup>lt;sup>18</sup> Given that such declines had the potential to result in consequences for the banks under PCA, banking organizations were encouraged to inform the banking agencies if capital ratios were to fall and to discuss options to address any temporary breach of capital ratio minimum requirements.

<sup>&</sup>lt;sup>19</sup> See 12 CFR 217.11.

<sup>&</sup>lt;sup>20</sup> Under the reciprocity agreement reached by the United States and other member countries at the Basel Committee, a U.S. banking organization's CCyB amount can be affected by the setting of the CCyB in all jurisdictions where it maintains private sector credit exposures.

not maintain its CCB (plus any relevant CCyB), it would be subject to dividend and discretionary bonus payment restrictions.

The U.S. banking agencies can adjust the buffer from 0% to 2.5% based on a range of macroeconomic, financial, and supervisory information indicating an increase in systemic risk.<sup>21</sup> Increases to the CCyB would be effective 12 months from the date of announcement or earlier if the agencies articulate the reasons why an earlier effective date is needed. Decreases to the CCyB would be effective on the day following announcement of the final determination. Unless extended, the CCyB would return to 0% 12 months after the effective date.

Given that the CCyB could be activated prior to a period of stress, it could require banking organizations to raise capital when capital is relatively cheap and the system is not under stress. In addition to its prudential objective of achieving better capitalized banking organizations, this might further restrain the build-up of financial system vulnerabilities by influencing the amount and terms of credit conditions. Likewise, the CCyB could allow capital requirements to decrease in a stress period or enable banking organizations to withstand greater losses than if they did not have a buffer before their solvency is called into question. Thus, the CCyB can be applied to both downturn and overheating scenarios, although it can only be applied in downturn scenarios after the CCyB has been activated.

#### Limitations and other considerations

The CCyB does not differentiate across exposure types. While it could be activated and deactivated based on vulnerabilities identified for specific exposures, the CCyB would be applied at the overall bank level, and not at the targeted exposure level. In addition, there is a 12-month lag for any increase in the CCyB to become effective (with the possibility of exceptions). Finally, adjustments to the CCyB will be based on a determination made jointly by the banking agencies. Because the CCyB amount would be linked to the condition of the overall U.S. financial system and not the characteristics of an individual banking organization, the banking agencies expect that the CCyB amount would be the same at the depository institution and BHC level.

#### 3. Sectoral risk weights

Apart from the Basel III-based CCyB, countries such as the United Kingdom, Switzerland, and Israel have utilized sectoral capital requirements, which apply additional capital requirements on exposures to specific sectors judged to pose a risk to the system. Sectoral risk weights might also be used to reduce capital requirements on safer sectors during a downturn.

#### Limitations and other considerations

Sectoral risk weights could be applied to both downturn and overheating scenarios in accordance with applicable administrative processes. It could differentiate across exposure types. However,

<sup>&</sup>lt;sup>21</sup> Such information includes the ratio of credit to GDP, a variety of asset prices, other factors indicative of relative credit and liquidity expansion or contraction, funding spreads, credit condition surveys, indices based on credit default swap spreads, options implied volatility, and measures of systemic risk.

banking organizations may choose to meet the additional capital requirements for the targeted sector by reducing other exposures in other sectors.

## **B) Liquidity Regulation**

#### 1. Liquidity Coverage Ratio (LCR)<sup>22</sup>

The Liquidity Coverage Ratio mandates a minimum amount of unencumbered high-quality liquid assets (i.e., numerator of the ratio) that a banking organization must hold to withstand net cash outflows over a 30-day stress period (i.e., denominator) characterized by simultaneous idiosyncratic and market-wide shocks.

Beginning in January 2017,<sup>23</sup> banking organizations with assets equal or greater than \$250 billion or with foreign exposure equal or greater than \$10 billion must meet a 100% LCR on a daily basis.<sup>24</sup> Banking organizations with assets between \$50 billion and \$250 billion with foreign exposure less than \$10 billion are subject to a modified LCR, which will be measured monthly.

The U.S. LCR requires banking organizations that are subject to daily compliance and fall below the minimum threshold for a period of three consecutive business days to promptly submit a remediation plan to their primary regulator. The rule does not impose a fixed requirement to BHCs that are subject to monthly U.S. LCR compliance, but rather allows for supervisory discretion when determining if a remediation plan is necessary. In both cases, the rule does not mandate a specific timeframe for returning to full compliance. The allowance for supervisory discretion in determining the timeframe for remediating an LCR shortfall should enable banking organizations to appropriately utilize their liquidity resources during a period of stress, mitigating the effects of idiosyncratic and market-wide shocks.

#### Limitations and other considerations

The LCR could be applied to downturn scenarios, via supervisory discretion, and to overheating scenarios in accordance with applicable administrative processes. The LCR does not differentiate exposure types and only applies to a subset of banking organizations as described earlier. Banking organizations may be reluctant to draw down their their high-quality liquid assets buffer, particularly in an idiosyncratic stress event that does not immediately affect other market participants, if the usage of these resources could be perceived as a negative signal. In addition, there will be need for coordination across U.S. banking agencies in determining the response to an LCR breach, as well as assessing the appropriate timeframe for returning to compliance.

<sup>&</sup>lt;sup>22</sup> See 12 CFR 249.

<sup>&</sup>lt;sup>23</sup> January 2017 marks the end of the LCR phase-in period, which began in January 2015 for banking organizations subject to the full LCR, and will begin in January 2016 for banks subject to the modified LCR.

<sup>&</sup>lt;sup>24</sup> All subsidiaries of these institutions that are insured depositories with assets greater than or equal to \$10 billion also are independently subject to the U.S. LCR requirement.

#### 2. Net Stable Funding Ratio (NSFR)<sup>25</sup>

The Net Stable Funding Ratio measures a banking organization's sources of stable funding relative to its on- and off-balance sheet exposures, weighted by factors reflective of the exposures' inherent liquidity characteristics. The Basel III NSFR was finalized in October 2014. The U.S. regulatory agencies have not yet issued a domestic rule to implement the NSFR.

The Basel NSFR standard does not contain any prescriptive measures regarding enforcement of an NSFR breach or remediation of a shortfall. If the U.S. agencies implement an approach similar to the LCR, banking organizations may be able to fall below the NSFR threshold during periods of stress or credit contraction when market funding is scarcest.

#### Limitations and other considerations

The NSFR does not differentiate across exposure types. The flexibility of U.S. policymakers to allow for and respond to temporary NSFR shortfalls will not be known until the U.S. NSFR rule is finalized; any flexibility likely will require coordination across the banking agencies. In addition, the NSFR may only apply to a subset of banking organizations, similar to the LCR.

#### C) Credit-related tools

#### 1. Caps on loan-to-value (LTV) ratios

Credit-related tools are another macroprudential approach being used in countries such as Canada, Norway, and Korea. These tools include caps on LTV ratios, which restrict credit based on the value of the underlying collateral and hence dampen demand for a specific lending activity. These tools can increase the resilience of the banking system by decreasing both the probability of default and loss given default.<sup>26</sup>

The U.S. banking agencies have authority to issue rules applicable to insured depository institutions' real estate related lending activity. The U.S. banking agencies have issued supervisory guidance on prudent underwriting practices that includes maximums for LTV ratios that vary by real estate loan type, derived at the time of loan origination. The Federal Reserve Board could amend the guidance to increase the LTV standards. In addition, the Federal Reserve Board's regulatory capital rules incentivize banks to have prudent underwriting standards by differentiating capital requirements among exposures based on whether or not they were underwritten in compliance with the guidance<sup>27</sup>. Under the regulatory capital rules, the Federal Reserve Board could increase the capital that must be held against exposures that were not underwritten in compliance with the guidance.

<sup>&</sup>lt;sup>25</sup> See http://www.bis.org/bcbs/publ/d295.htm.

<sup>&</sup>lt;sup>26</sup> Credit-related tools also include caps on debt-to-income (DTI) ratios, which are similar in many aspects to the caps on LTV ratios. The caps on DTI ratios can restrict certain types of loans based on the borrower's income. Hence, lower DTI caps can reduce banks' exposure to certain assets, thus addressing against overheating concerns in specific sectors and enhancing banks' resilience to shocks.
<sup>27</sup> See 12 CFR 217.32

#### Limitations and other considerations

Lower LTV ratios can be attained during overheating scenarios by tightening the caps. However, this tool would likely not be effective in downturn scenarios. While the LTV caps could be relaxed to increase credit demand, banking organizations might steer away from such loans in downturn scenarios. Therefore, supervisors generally would be relaxing a non-binding constraint. LTV ratio caps can differentiate exposure types based on the type of collateral.

Use of the tool will only impact a subset of lenders and, therefore, may not substantially affect lending activity in a particular segment of the U.S. economy as long as banking organizations hold only a small portion of newly originated mortgages.

#### 2. Margin requirements for securities financing transactions

Setting minimum initial and variation margins for securities financing transactions can constrain excess leverage in the financial system and dampen demand for the assets being financed. Margin requirements can vary based on credit conditions; the minimum requirement can be increased in an overheating scenario to reduce the leverage available to borrowers, and it can be reduced in a time of stress to lower the pressure on borrowers to post additional margin or face firesale risk.

The Federal Reserve Board has authority under the Securities and Exchange Act of 1934 to set initial and variation margin requirements for financing collateralized by securities that are extended by broker-dealers, banks, and other non-bank lenders. Although the Federal Reserve Board used this tool to adjust the initial margin requirements for the equity markets between 1934 and 1974 to limit excess leverage used by investors, it has not used this tool since then.

The Federal Reserve Board could consider using this authority to set and change the minimum initial and variation margin requirements for securities financing transactions, such as reverse repurchase agreements, across the financial system. The minimum margin requirements could be based on what the Financial Stability Board has recommended, as described in the section below. However, its authority under the Securities Exchange Act of 1934 to impose minimum margin requirements for securities finance transactions is limited in certain ways. That statute does not include authority to impose minimum margin requirements for credit extended on U.S. government and agency securities by all lenders (whether broker-dealers, banks or non-bank lenders).

The Financial Stability Board has recently finalized a framework of minimum haircuts on noncentrally cleared securities financing transactions in which financing against collateral other than government securities is provided to entities other than banks and broker-dealers.<sup>28</sup> In addition, non-centrally cleared SFTs performed in any operations with central banks are also outside the scope of application.

Securities financing transactions provided by regulated or unregulated lenders to unregulated borrowers (e.g., hedge funds) will be within the scope of the FSB framework to limit the build-up

<sup>&</sup>lt;sup>28</sup> <u>http://www.financialstabilityboard.org/wp-content/uploads/SFT\_haircuts\_framework.pdf</u>.

of excessive leverage outside the banking system and maintain a level-playing field between regulated and unregulated securities financing lenders. Financing provided to banks and broker-dealers subject to adequate capital and liquidity regulation on a consolidated basis are excluded because applying numerical haircut floors to those transactions may duplicate existing regulations.

#### Limitations and other considerations

Margin requirements can be applied to overheating scenarios by raising the minimum margin requirements. However, this tool would likely not be effective in stress scenarios for the same reason that the LTV cap would not be effective in such scenarios. They also can differentiate exposure types based on the type of collateral. However, to be effective, there is a need to have coordinated responses from other jurisdictions (both introducing the initial margin requirements and subsequent adjusting). Otherwise, borrowers might circumvent the minimum margin requirements if they are able to borrow from an overseas market in a manner not subject to the scope of the margin requirements. The Federal Reserve Board will need to issue a proposed rulemaking to impose margin requirements.

#### **D)** Supervisory Stress tests

#### 1. CCAR<sup>29</sup>

The Federal Reserve Board's annual Comprehensive Capital Analysis and Review (CCAR) applies to bank holding companies with assets of \$50 billion or more.<sup>30</sup> It includes both a qualitative review of a banking organization's capital planning process and a quantitative assessment of the banking organization's ability to maintain capital ratios above the required minima under stressful scenarios. The Federal Reserve Board can object to a bank's capital plan and capital distributions for qualitative reasons, quantitative reasons, or both. The scenarios and outcomes are disclosed to the public.

When identified vulnerabilities rise to prominence in the months before CCAR scenarios are issued, the Federal Reserve Board could adapt the supervisory scenarios to stress these vulnerabilities in a timely fashion. If the Federal Reserve Board pre-announced supervisory scenarios targeting specific exposures before the stress test "as of date" (i.e., before December 31) and also signaled that those scenarios would be repeated for future CCAR cycles until the concerns are addressed, then banks (especially those whose capital ratios under the scenario fall below the required minima) might be incented to adjust their holdings accordingly over time.<sup>31</sup>

<sup>&</sup>lt;sup>29</sup> See 12. CFR 225.8.

<sup>&</sup>lt;sup>30</sup> In addition, intermediate holding companies of foreign banking organizations will become subject to the capital plan rule starting in 2017.

<sup>&</sup>lt;sup>31</sup> If the FRB did not signal that the scenarios would be repeated in future CCAR cycles, then the impact might be limited as banks could understate stress outcomes by temporarily exiting those exposures and buying them back after the "as of date".

#### Limitations and other considerations

CCAR could be applied as a macroprudential tool in both downturn and overheating scenarios. It also can differentiate exposure types based on the design of stressed scenarios. As noted above, CCAR applies only to a subset of banking organizations and is an annual exercise, making it less timely than other tools. When identified macro-financial vulnerabilities occur between two annual CCAR cycles, the Capital Plan Rule, which governs CCAR, allows the Federal Reserve Board to require a single banking organization, a subset of banking organizations or all banking organizations to re-submit their capital plans. Resubmission is required if the Federal Reserve Board determines that changes in financial markets or macro-economic outlook that could have a material impact on the BHC's risk profile and financial condition require the use of updated scenarios.<sup>32</sup> In addition, certain vulnerabilities, such as the origination of loans destined to be sold to non-banks, may be difficult to stress via a macroeconomic or market scenario, requiring a change to the stress test framework.

#### 2. CLAR

The FRB's annual supervisory Comprehensive Liquidity Assessment and Review (CLAR) exercise aims to improve banking organizations' liquidity resilience by assessing the adequacy of the firms' liquidity positions in light of each firm's own risks and evaluating the strength of the firms' liquidity risk management<sup>33</sup>. CLAR involves evaluation of a banking organization's liquidity positions through a range of supervisory liquidity analysis such as funding concentrations, longer funding horizons, and limits on short-term wholesale funding. It also involves the evaluation of the firms' own internal stress tests such as the firm's assumptions regarding liquidity needs for its prime brokerage services and derivatives trading in stress scenarios.

The qualitative and quantitative review of stress testing and liquidity management and measurement practices can influence a banking organization's internal view of its ability to withstand shocks, and consequently decision making around taking liquidity risks and reserving against these risks.

#### Limitations and other considerations

CLAR could be applied as a macroprudential tool in both downturn and overheating scenarios. It also can differentiate exposure types based on the scope of supervisory analysis and review. CLAR is under the sole purview of the Federal Reserve Board.

CLAR applies to a subset of banking organizations that are in the Federal Reserve's Large Institution Supervision Coordinating Committee (LISCC) portfolio.<sup>34</sup> In addition, although CLAR

<sup>&</sup>lt;sup>32</sup> The FRB could require banks to resubmit capital plans within 30 calendar days of certain events including changes in financial markets or the macro-economic outlook that could have a material impact on a bank's risk profile or financial condition that would require the use of updated scenarios.

<sup>&</sup>lt;sup>33</sup> Per the enhanced prudential requirements of Section 165 of the Dodd Frank Act.

<sup>&</sup>lt;sup>34</sup> See www.federalreserve.gov/bankinforeg/large-institution-supervision.htm for a current list of firms in the LISCC portfolio.

is structured as a continuous monitoring process over the year, supervisory evaluations are delivered annually, and thus there may be delays between supervisory assessments and reactions or implementation by banking organizations. Finally, supervisory stress scenarios and outcomes from CLAR are not currently disclosed to the public as they are deemed "confidential supervisory information," and therefore modifications to this supervisory approach may have a limited impact on market expectations as the market will not know what changes are introduced by the Federal Reserve Board in a given CLAR.

#### E) Supervisory Guidance

The Federal Reserve Board and other bank regulators can address potential risks arising from a particular activity by issuing supervisory guidance. Supervisory guidance can be effective in establishing expectations for banks and banking organizations related to governance, risk management and measurement, stress testing, valuation and disclosure. For example, the U.S. banking agencies issued SR 13-3, "Interagency Guidance on Leveraged Lending," to address concerns with deterioration of underwriting practices.<sup>35</sup>

#### Limitations and other considerations

Supervisory guidance could be applied to overheating scenarios. It could be applied to downturn scenarios to the extent supervisors find it appropriate to clarify their expectations. Supervisory guidance can differentiate across exposure types by targeting a specific activity. The Federal Reserve Board can issue guidance that applies to BHCs only without interagency coordination but would need the agreement of the other U.S. banking agencies to issue guidance that is more broadly applicable. Although issuing guidance can be expeditious compared to a rulemaking, doing so in coordination with other bank regulatory agencies can still take time.

#### F) Moral Suasion

Federal Reserve policy makers could appeal to banks to address risks arising from a particular activity. This approach also can be applied to influence other market participants. Such approaches could include public speeches or interviews by senior policy makers, discussions with the executives of supervised banks, and industrywide meetings involving all markets participants. For example, the FRB played a key role in organizing meetings between the Long-term Capital Management and a consortium of 14 large bank and non-bank financial institutions that ultimately resolved the troubled hedge fund in 1998 (see Greenspan 1998).

#### Limitations and other considerations

This approach can be implemented quickly. In addition, it can be applied to both downturn and overheating scenarios and can differentiate exposure types by targeting a specific activity. The FRB can seek to influence non-bank market participants but cannot require them to make changes.

<sup>&</sup>lt;sup>35</sup> SR 13-3 requires a bank that purchases leveraged loans to apply the same standards of prudence, credit assessment techniques, and in-house limits that would apply if the bank originated the loans; sets expectation on underwriting and risk management standards for leveraged loans; encourages originating institutions to be mindful of the reputational risk associated with poorly underwritten leveraged transactions; and requires the banks to conduct periodic stress testing.

## 3. Monetary Policy Tools to Address Financial Stability Risks

This section outlines the range of monetary policy tools that the Federal Reserve can potentially use to mitigate the risks to financial stability arising from either the overheating of financial markets or from the realization of adverse outcomes in the hypothetical scenario.

For the purpose of financial stability objectives in the tabletop exercise, monetary policy tools can be classified into five broad categories: (1) permanent open market operations (OMOs); (2) forward guidance; (3) reserve requirements; (4) discount window lending; (5) temporary OMOs. The tools in each of these categories and their main characteristics are outlined in Table 3. The remainder of this section presents the tools and discusses their potential to address risks to financial stability, their applicability during boom vs. bust scenarios, their potential to affect specific markets and institutions, as well as challenges or limitations in their implementation.

To give a brief summary of the findings below, several broad themes emerge across the monetary policy tools considered, which highlight both advantages and limitations of deploying monetary policy tools for financial stability objectives:

- In general, monetary policy tools can lean against risks to financial stability arising from valuation pressures, excessive leverage, and liquidity and maturity transformation.
- Monetary policy tools benefit from quick implementation once the policy decision is made, in contrast to macroprudential tools many of which involve implementation lags.
- Most monetary policy tools apply symmetrically during booms and busts. (The discount window and emergency lending facilities are exceptions, as they help mostly during busts).
- Monetary policy tools have a broad reach; they can affect financial conditions in both the banking and the non-banking financial sectors.
- However, monetary policy tools are blunt, as they cannot target specific asset classes, like many macroprudential tools do (perhaps with the exception of threshold-based forward guidance).
- Using monetary policy tools to address risks to financial stability could lead to conflicts between policy objectives, i.e., monetary tightening may reduce the risks of overheating in specific sectors at the cost of slowing economic growth more broadly.

#### A) Permanent Open Market Operations

The permanent OMOs consist of outright purchases (or sales) of securities by the Federal Reserve in pursuit of longer-term goals, such as increasing (or decreasing) the amount of reserves available to banks. (In contrast, temporary OMOs are driven by short-term factors, such as temporary spikes in the needs for reserves.) Under Section 14 of the Federal Reserve Act, the Federal Reserve has the authority to purchase or sell a range of assets that include Treasury securities, agency debt, and agency mortgage-backed securities (MBS), which result in changes in the size of the Federal

Reserve balance sheet and the supply of reserve balances.<sup>36</sup> The OMOs follow decisions by the Federal Open Market Committee (FOMC) and are implemented by the Trading Desk at the Federal Reserve Bank of New York, which trades with qualified primary dealers.

Depending on the type of securities traded, the permanent OMOs can be divided in a number of tools and intermediate goals, as follows:

- **To bring the federal funds rate in line with the target** set by the FOMC (i.e., the interest rate at which depository institutions trade reserves with each other overnight), the Federal Reserve purchases (or sells) Treasury securities to inject (or drain) reserves from the market, and thus to lower (or raise) the federal funds rate.
- **To influence longer-term interest rates**, the Federal Reserve can also trade longer-term securities, such as agency debt, agency MBS, and longer-term Treasuries.<sup>37</sup>
- **To influence term premia**, the Federal Reserve engages in simultaneous but opposite transactions with short-term and long-term securities, thus affecting the slope of the yield curve of the underlying asset.<sup>38</sup>

Permanent OMOs can serve financial stability goals in a number of ways. For instance, monetary tightening can curb valuation pressures and excess leverage by limiting credit growth (e.g., either by restraining credit demand via the interest rate channel, or by reducing credit supply via the bank lending and bank capital channels, which are discussed below).<sup>39</sup> Monetary tightening can also enhance liquidity by increasing the amount of liquid assets (other than cash) available in the market as the Federal Reserve sells liquid Treasury securities; and can reduce the incentive for risk taking by increasing the yields of safe assets. OMOs can be applied immediately, can work during booms and busts, and can affect financial conditions in sectors where macroprudential tools generally cannot reach, such as the non-bank financial sector. However, OMOs cannot be

<sup>&</sup>lt;sup>36</sup> Agency debt refers to the debt of government-sponsored enterprises such as Fannie Mae, Freddie Mac, and Ginnie Mae. Agency MBS refers to MBS guaranteed by the afore-mentioned government-sponsored enterprises.

<sup>&</sup>lt;sup>37</sup> After the federal funds target rate was effectively reduced to the Zero Lower Bound in late-2008 (i.e., a target range between zero and 25 basis points), the Fed implemented three Large-Scale Asset Purchase (LSAP) programs between December 2008 and October 2014, by purchasing longer-term securities (agency debt, agency MBS, and Treasury securities) with the goal of putting downward pressure on longer-term interest rates. For a summary of LSAPs, see

<sup>&</sup>lt;u>http://www.federalreserve.gov/monetarypolicy/bst\_openmarketops.htm</u>. While the purchases were discontinued in October 2014, the Federal Reserve still purchases MBS under a policy in which principal payments from its holdings of agency debt and agency MBS are reinvested in agency MBS.

<sup>&</sup>lt;sup>38</sup> For instance, under the Maturity Extension Program from late-2011 to end-2012, the Federal Reserve extended the average maturity of its holdings of Treasury securities in order to decrease longer-term interest rates, by purchasing securities with remaining maturities of 6 years to 30 years and selling an equal par amount of securities with remaining maturities of 3 years or less. For MEP, see <a href="http://www.federalreserve.gov/newsevents/press/monetary/20110921a.htm">http://www.federalreserve.gov/newsevents/press/monetary/20110921a.htm</a> and <a href="http://www.newvorkfed.org/markets/opolicy/operating">http://www.newvorkfed.org/markets/opolicy/operating</a> policy 110921.html

<sup>&</sup>lt;sup>39</sup> The transmission channels of monetary policy are explained in the next section. Transmission channels include the interest rate channel, the balance sheet channel, the bank lending channel, the bank capital channel, and the risk taking channel.

deployed for targeted effects on specific sectors (i.e., selling Treasuries tightens financial conditions throughout the economy, not only in targeted sectors with overheating concerns). Finally, using OMOs for financial stability may lead to conflicts among policy objectives (e.g., they may curb the growth in commercial real estate prices and corporate leverage, but at the cost of dampening inflation pressures even more and pushing unemployment above the hypothetical scenario-specific NAIRU).

#### **B)** Forward Guidance

With the federal funds rate at the Zero Lower Bound, the Federal Reserve has increasingly used forward guidance to signal the future path of monetary policy as a way to affect longer-term interest rates. Since December 2008, the FOMC press releases have included language suggesting that the federal funds target rate would remain exceptionally low "for some time", "for an extended period", at least until a specific date, or at least as long as unemployment and inflation do not breach certain thresholds (i.e., threshold-based forward guidance). Announcing that the federal funds rate would remain low by more than previously anticipated may provide monetary stimulus by reducing long-run interest rates (see Del Negro, Gianoni, and Patterson, 2015; Harrison, Korber, and Waldron, 2015; McKay, Nakamura, and Steinsson, 2015).

In principle, a form of threshold-based forward guidance could be deployed for financial stability purposes, such as if the Federal Reserve signals a future increase in the federal funds rate (i.e., monetary tightening) unless specific financial variables return within desirable parameters by a certain date (e.g., the rate of growth of commercial property prices falls below 5 percent per annum within 6 months). Such forward guidance could condition monetary tightening on the evolution of financial variables in specific sectors, which in turn would prompt investors to reduce their exposures to those sectors. As such, forward guidance could potentially have a more targeted effect than other types monetary policy tools.

#### **C) Required Reserves**

Reserve requirements represent funds that depository institutions must hold in deposits at the Federal Reserve against certain types of liabilities. The Federal Reserve has the authority to set the minimum ratio of liabilities for which depository institutions must hold required reserves at the Federal Reserve, and also the interest rate that the depository institutions receive (since October 2008) for the required reserves and excess reserves held at the Federal Reserve. Although the required reserves apply only to depository institutions, the tool affects the total supply of credit in the economy, and thus it can address risks to financial stability arising from excess valuation, leverage, and liquidity and maturity transformation (i.e., reserves in Federal Reserve deposits constitute liquid assets). The tool has the same advantages and limitations as the permanent OMOs.

#### D) Discount Window Lending

Through discount window lending, the Federal Reserve provides funding to individual depository institutions in times of need. By providing funds to banks in need during bad times, the tool can help arrest a fall in asset prices (i.e., by preventing fire sales) and can offset a sudden stop in banks' external funding (i.e. allowing banks to roll over their debt). The Federal Reserve has the

authority to decide the discount window interest rate, the collateral that banks must post to obtain such funding, and also the haircut that applies to the market value of the collateral to determine the amount of loan. Thus, the tool differs from other monetary policy tools by being more targeted to the banking sector and by serving financial stability objectives mostly during busts.

#### **E)** Temporary Open Market Operations

Temporary OMOs consist of transactions conducted by the Federal Reserve to address transitory market needs for reserve balances and securities held on the Federal Reserve's balance sheet. Since temporary OMOs are not used to implement major changes in the stance of monetary policy, they are not the primary tool to address financial stability concerns related to valuation pressures or excess leverage. However, temporary OMOs can address risks arising from liquidity and maturity mismatches, as they affect the supply of short-term funding and the liquidity of underlying collateral securities. There are three main types of temporary OMOs: (1) **Repos and reverse repos** (i.e., equivalent to collateralized lending or borrowing) are used by the Federal Reserve to temporarily inject or drain reserves from the market, and thus to better control the federal funds rate; (2) **Securities lending** serves to address market pressures and smooth the clearing of specific securities (e.g., Treasury securities or agency debt); (3) interest-bearing term deposits via the **Term Deposit Facility** are used to drain reserve balances from the banking system, and thus to control the short-term interest rates.

## 4. Transmission Channels of Macroprudential and Monetary Policies

This section provides a brief overview of macroprudential transmission mechanisms as laid out in the Committee on the Global Financial System's report 48 on *Operationalizing the Selection and Application of Macroprudential Instruments* (CGFS, 2012), and an overview of monetary policy transmission as laid out in the Global Financial System's report 54 on *Regulatory Change and Monetary Policy* (CGFS, 2015).<sup>40</sup>

## A) Transmission Mechanisms for Capital-based Macroprudential Instruments

Raising **capital requirements** serves both the preemptive and resilience goals of macroprudential policy. It enhances the resilience of the banking system in a direct fashion, as the additional capital buffers enable banks to weather losses of a greater magnitude before their solvency is called into question, thus reducing the severity of disruptions to the supply of credit and other financial intermediation services during crises.

Raising capital requirements also serves the preemptive goal by moderating the credit cycle. Banks have four broad options to respond to a shortfall in capital: (i) increase lending spreads, (ii) decrease dividends and bonuses, (iii) issue new capital, and (iv) reduce asset holdings. The first three options may negatively affect credit demand, as lending spreads are likely to increase in each case. Higher lending spreads are a common response to increased funding costs, as implied by

<sup>&</sup>lt;sup>40</sup> For empirical evidence on the effectiveness of macroprudential tools in foreign economies, see Akinci and Olmstead Rumsey (2015), CGFS (2012), and IMF (2012).

both a reduction in dividends and the issuance of new equity. The fourth option leads to a reduction in credit supply, as banks may respond to tighter macroprudential instruments by rationing the overall quantity of credit.

The impact of tightening **sectoral capital requirements** on credit conditions is similar to the tightening of general capital requirements, although more targeted. Thus, higher sectoral capital requirements increase the relative cost for banks of lending to the specified sector, providing sharper incentives to reduce activity there. Furthermore, banks with exposure to sectors singled out by regulators as particularly risky may find it hard to raise external equity, which increases the pressure on them to build up capital through retained earnings or by reducing the supply of credit. In either case, the measure has a more targeted effect on credit cycles and asset prices in specific sectors.

Tighter prudential requirements could be subject to leakages or regulatory arbitrage. The tightening of a capital-based instrument may be ineffective if banks reduce voluntary buffers. Via regulatory arbitrage, some of the reduction in bank credit is expected to be taken up by non-bank intermediaries or internationally active banks that are not subject to the increased requirement. Furthermore, large borrowers in developed markets may be able to substitute bank credit with the issuance of bonds and similar instruments.

#### **B)** Transmission Mechanisms for Macroprudential Capital Stress Tests

Macroprudential **capital stress tests** are conducted relative to a stress scenario. This scenario is fed into a model to forecast banks' income and thus determine net profits. The projected profits and losses, in turn, determine expected bank capital in the stress scenario. To the extent that a bank's capital ratios under the scenario fall below the required minima, the test can be considered "binding" and the bank will have to adjust its capital plan by reducing payouts in order to build capital. The stress test will be more or less binding over time depending on the interaction of two channels: changes in bank portfolios and changes in the stress scenario. The latter channel could be considered a form of tightening regulatory capital requirements, as specific assets on banks' portfolios become subject to more or less pessimistic assumptions under the stress scenario. In this case, stress tests would have a similar transmission mechanism to the capital-based instruments discussed in the previous section.

Conceptually, stress tests can be tailored to address various sources of systemic risk. For example, asset prices in specific sectors—such as residential or commercial real estate—can increase rapidly in buoyant times and present a common source of downside risk. To reflect such "salient risks," the scenario can be tailored to assume sharp declines in real estate prices, leading to higher capital needs for banks with exposures to the targeted sectors (i.e., the resilience goal).<sup>41</sup> If the

<sup>&</sup>lt;sup>41</sup> Refer to the Federal Reserve's "Policy Statement on the Scenario Design Framework for Stress Testing," available at http://www.federalreserve.gov/bankinforeg/bcreg20131107a1.pdf. This document introduces the concept of salient risks, which are "specific risks to the economic and financial outlook that are especially salient but will feature minimally in the scenario if the Board were only to use approaches that looked to past recessions or relied on historical relationships between variables." The document notes that

scenario is repeated over time, the stress test may even prompt banks to proactively reduce exposure to the targeted sectors (i.e., the preemptive goal).

**C) Transmission Mechanisms for Liquidity-based Macroprudential Instruments** Raising **liquidity requirements** serves both the preemptive and resilience objectives of macroprudential policy. It serves the preemptive objective via the impact on the credit cycle or expectations, which, in turn, may lead to a tightening of banks' risk management standards. It also serves the resilience objective by enhancing the ability of banks to weather periods of liquidity stress more easily, as it forces them to retain liquid assets whose prices remain stable during fire sales and to become less reliant on fragile short-term funding.

Banks will tend to respond to a rise in generic liquidity requirements by adjusting the profile of their assets and liabilities, using one or more of the following broad options: (i) replace short-term with long-term funding; (ii) replace unsecured with secured funding; (iii) replace illiquid with liquid assets; (iv) shorten maturities of the loan book; and (v) decrease (illiquid) asset holdings that require stable funding. Replacing short-term with longer-term funding or shifting from unsecured to secured funding will tend to increase funding costs. Replacing illiquid with liquid assets or shortening the average maturity of the loan book, on the other hand, will tend to reduce banks' earnings. All these cases might lead to an increase in lending spreads or a lowering of profits, which in turn would result in a higher price of loans and thus reduced credit flow. Banks can also reduce holdings of asset classes that require stable funding, which would result in reduced credit supply. In either case, tighter liquidity requirements could decrease the overall volume of credit in the economy, with illiquid lending likely to be most affected.

#### **D)** Transmission Mechanisms for Credit-Related Macroprudential Instruments

Credit-related macroprudential instruments strengthen the ability of the banking system to sustain a crisis (i.e., the resilience goal) by reducing both the probability of default (PD) and the lossgiven-default (LGD) of loans. First, by restricting the amount that can be borrowed against the given value of a property or collateral, **caps on LTV ratios and margin requirements on security financing** transactions reduce leverage and, in doing so, reduce the PD. Second, caps on LTV ratios and margin requirements enable lenders to recover higher portions of their loans in the event that collateral values decline, which reduces the LGD. In addition, because higher margins reduce borrowers' reliance on short-term funding, margins lower the risk of fire sales that borrowers would conduct—and the resulting losses—in the event that short-term funding becomes difficult to roll over.

Tighter LTV and DTI ratio caps can also restrict the quantity of credit to specific sectors (i.e., the preemptive goal) by limiting the funding available for certain borrowers. For instance, by restricting the amount of mortgage lending, the measures may also reduce home purchases and

<sup>&</sup>quot;There are some important instances when it will be appropriate to augment the recession approach with salient risks. For example, if an asset price were especially elevated and thus potentially vulnerable to an abrupt and potentially destabilizing decline, it would be appropriate to include such a decline in the scenario even if such a large drop were not typical in a severe recession."

increase savings. In principle, house prices will tend to ease, which in turn reduces households' ability to obtain credit and withdraw equity more generally. Margin requirements could also serve the preemptive goal. For example, they might limit the amount of short-term funding that borrowers use to finance assets in certain sectors, e.g. CMBS and ABS.

There are at least three distinct channels for leakages to occur. First, there may be leakages to the unregulated sector and foreign banks. Second, arbitrage through non-mortgage (unsecured) top-up loans is a possibility. Uncollateralized top-up loans (e.g., from real estate companies) could also facilitate home ownership if LTV ratio caps are overly restrictive when creditworthiness is assessed on a broader range of indicators. Third, if households are constrained by asset-side macroprudential instruments, the structure of the housing market could evolve in ways countering the intended effect (e.g., via the emergence of part-purchase, part-rent models of home ownership).

#### E) Transmission Mechanisms of Monetary Policy

**Interest Rate Channel:** The interest rate channel of monetary policy refers to the impact of changes in short-term interest rates set by the central bank on longer-term borrowing rates, through expectations about the future path of policy. Longer-term rates affect output by influencing savings and investment decisions. Changes in central bank policy rates will also affect broader financial conditions. For instance, certain contracts such as floating rate mortgages and some corporate bonds link rates faced by firms and households to short-term benchmark rates, giving rise to a direct transmission of short-term rates on the cost of funding of long-term borrowers.

**The Balance Sheet Channel:** The other channels of policy transmission focus on the role played by banks and other intermediaries in the financial system. One important role of financial intermediaries is to overcome frictions within financial markets that arise from information asymmetries and incomplete contracts. To mitigate these frictions, some loans to firms and households are secured by assets, or are otherwise dependent on borrower attributes such as their cash flow, liquid assets, or net worth. As a result of these frictions, a "financial accelerator" effect arises, whereby adverse economic shocks lower collateral values and further worsen economic activity, thus leading to excessive tightening of credit conditions in bad times. To break this cycle, monetary policy may curb the deterioration in collateral values by reducing interest rates. The potency of the balance sheet channel depends upon the extent to which borrowers are dependent on collateralized credit.

**Bank Lending Channel:** The bank lending channel operates primarily through the impact of monetary policy on the supply of reserve balances available to banks, which in turn affects banks' cost of funding. For instance, during monetary tightening, banks' cost of funds increases, since the different forms of bank funding are imperfect substitutes, and accessing alternative sources of funding may require higher costs (e.g., substituting regular deposits with certificates of deposit). In turn, changes in the cost of funding impacts the supply of loanable funds from banks. Even if changes in the stance of monetary policy do not affect the supply of reserves, the bank lending channel can impact the supply of credit by changing the amount of relatively cheap deposit

funding that banks receive. For borrowers that have limited access to capital markets and therefore cannot readily substitute between bank loans and other forms of credit, the bank lending channel reinforces the interest rate channel.

**Bank Capital Channel:** The bank capital channel refers to the impact of monetary policy on banks' net worth. Tighter monetary policy may reduce the value of bank assets by reducing the capacity of borrowers to repay bank loans and by lowering the value of assets pledged as collateral on those loans. The change in net worth in turn impacts banks' willingness to supply credit.

**The Risk-Taking Channel of Monetary Policy**: Monetary policy affects incentives for risk taking and, therefore, the credit risk premia component of interest rates. A protracted period of easier monetary policy can increase the amount of risk that intermediaries are prepared to tolerate through a "reach for yield" process, and also through the impact of interest rates on asset valuation, income, and cash flows, which can affect banks' measurements of risk. However, threshold-based forward guidance—whereby the FOMC announces that it would tighten monetary policy unless the growth of asset prices declines below a certain threshold—could limit the impact of low interest rates on asset prices.

The specific mechanisms through which the risk-taking channel operates include the pricing of risk, leverage, maturity and liquidity transformation, and interconnectedness and complexity. These mechanisms in turn operate across different sectors:

- In financial asset markets, monetary policy affects financial conditions not only through the risk-free term structure, but also through credit risk premia. Monetary tightening generates negative stock returns through increases in risk premia, while the easing of monetary policy tends to reduce credit risk premia on corporate bonds due to increased risk-taking by financial institutions.
- In the banking sector, looser monetary policy increases banks' incentive to use short-term funding while increasing the share of risky assets and potentially loosening underwriting standards. To the extent that banks try to maintain a relatively stable leverage ratio over the cycle and risk-weighted assets drop when asset prices boom, banks will tilt their balance sheet towards riskier assets.
- In the non-bank financial sector, the same forces are at work as in the banking sector, but to a greater degree. The non-bank financial system is less constrained by regulation, leading to a greater transmission of monetary policy to financial conditions via a larger degree of endogenous risk taking. Such larger risk taking may be evident in higher leverage, and greater maturity and liquidity transformation.

## 5. Summary of the Tabletop Exercise

The five members of the financial stability committee of the Conference of Presidents shared views on the key risks to financial stability under the scenario as well as on potential options to address these risks. These options included monetary policy in addition to the set of macroprudential tools presented in Section 2.

#### A) Risks to Financial Stability

Committee members shared views on the most immediate risks to financial stability present in the scenario. Most stated that financial conditions are too loose relative to the macro conditions in the scenario, despite the monetary tightening that occurs in the scenario. In particular, both risk and term premia under the scenario are very narrow. Members also mentioned the risk of hitting the zero lower bound again in the event of a crisis, as the Federal funds target rate under the scenario is relatively low. A sharp reversal in the pricing of risk would disrupt the corporate debt market, with potentially adverse consequences for the real economy.

Committee members also noted that commercial real estate (CRE) prices are elevated in the scenario, and that a sharp decline would have adverse consequences at the macro level. The adverse consequences would result mainly from losses in the financial system, since CRE represents a large share of banks' collateral, and only to a lesser extent from a slowdown in construction investment, which makes a relatively small contribution to GDP growth. Committee members also noted that, depending on the nature of the CRE investments being made, actions aimed at CRE valuation could be unpopular.

Members expressed concern that under the scenario, reliance on short-term wholesale funding (STWF) provided by non-bank financial institutions is high. Although some institutions providing short-term wholesale funding are affiliated with bank holding companies (e.g., broker-dealers), a considerable portion of STWF providers are not subject to Federal Reserve supervision. As such, it would be difficult to directly address this concern.

Maturity mismatches at small banks are high in the scenario, as their investments in illiquid CRE are funded by short-term liabilities. Some committee members argued that the risk of runs is low for individual banks, since their deposits are insured. However, others argued that to the extent that these institutions are exposed to similar risks, a more pronounced decline in CRE prices could trigger broader runs on these banks as a group, which could pose a threat to financial stability.

#### **B)** Potential Actions to Address Risks to Financial Stability

Committee members discussed a range of monetary and macroprudential actions that may be appropriate responses to the risks to financial stability identified in the hypothetical scenario.

Some members favored macroprudential tools, while others favored monetary policy actions. Among the macroprudential tools, stress testing, margins on repo funding, and supervisory guidance were favored relative to capital-based, liquidity-based, or credit-based macroprudential tools. This preference was expressed in light of the implementation challenges associated with the latter group of tools (i.e., implementation lags, coordination among regulatory bodies, and limited scope of application, as discussed below).

All committee members mentioned using a tailored stress test as a macroprudential tool, where the stress test scenario could potentially include a component aimed at the nonfinancial business sector. In the context of the tabletop, one member specifically raised the possibility of an adverse scenario that assumes a sharp decline in CRE prices and a run on short-term wholesale funding.<sup>42</sup> Stress test implementation options discussed included pre-announcing and repeating the supervisory scenario over time as ways to alter banks' portfolio decisions; applying the existing CCAR exercise outside of its usual annual cycle; and implementing some form of a stress test to cover smaller banks.

The committee also discussed margin requirements for repo funding using the authority granted to the Federal Reserve Board under the Securities Exchange Act of 1934. The Federal Reserve Board used this tool by changing margin requirements for the equities market between 1934 and 1974, but has not used it since then. There was also some hesitation regarding this approach, as it would represent a significant expansion in the scope of Federal Reserve Board influence over financial markets.

Most committee members also envisioned the continued use of supervisory guidance and discussions with industry participants and public statements. In context of the hypothetical scenario, they discussed new guidance to tighten underwriting standards in CRE lending. Several advocated beginning with "soft" macroprudential tools such as supervisory guidance before considering other tools such as stress testing or margin requirements. Other members seemed to prioritize stress testing and margin requirements ahead of supervisory guidance. Although these members did not specify a reason for the prioritization of stress testing and margin requirements, they may have perceived guidance as being less binding than the other tools.

In considering the various macroprudential tools, committee members identified several concerns that could potentially make the use of these tools less attractive. One concern was that many of the tools require coordination among different regulators in order to be effective, and that achieving such coordination would slow the implementation process. Another concern was that many of the tools have additional implementation lags, which may be explicit or may arise from administrative processes.<sup>43</sup> Committee members also pointed to the limited scope of application of some macroprudential tools (i.e., applying only to regulated banking organizations). Broadly speaking, these various implementation lags steered committee members away from macroprudential tools and more toward monetary policy, as well as toward certain macroprudential tools (e.g., tailored stress tests) that could be implemented more expeditiously.

<sup>&</sup>lt;sup>42</sup> The suggestion was for a decline in CRE prices greater than that which was incorporated in the 2015 CCAR stress scenario.

<sup>&</sup>lt;sup>43</sup> For an example of explicit lags, see the earlier discussion regarding CCyB implementation.

In light of these concerns regarding macroprudential tools, some members favored monetary policy over macroprudential tools to address risks in the hypothetical scenario – while others nonetheless advocated beginning with the macroprudential tools. Those favoring macroprudential tools raised the possibility of using monetary policy at a later date if macroprudential actions were not effective. Some also suggested that implementation of macroprudential tools could be accompanied by a public signal on the possibility of deploying monetary policy at some future date, thus leveraging the expectations channel of monetary policy.

Members who favored using monetary policy before macroprudential tools discussed several options for implementing monetary policy. One option was simply to raise the Fed funds target rate in order to tighten financial conditions. Another was to simultaneously sell long-term assets and lower the Fed funds rate (reverse twist) in order to widen the term premia.

# Conclusion

This paper presents a macroprudential tabletop exercise that was conducted by members of the Financial Stability Subcommittee of the Conference of Presidents (COP) of the Federal Reserve in June 2015. The tabletop exercise confronted participants with a plausible, albeit hypothetical, macro-financial scenario that would lend itself to macroprudential considerations. The scenario featured a compression of U.S. term and risk premia through 2016:Q4—projected to continue thereafter—which keeps financial conditions loose and fuels valuation pressures in U.S. financial markets. The compression of risk premia encourages the issuance of corporate debt and leveraged loans, which boosts leverage in the non-financial business sector. Valuation pressures also arise in the commercial property market. At the same time, the non-bank financial sector, including money market mutual funds, expands in size and provides short-term wholesale funding to the non-financial business sector. These developments occur while the Federal Reserve is assumed to gradually tighten monetary policy in 2015 and 2016, as inflation is assumed to persist at its target rate and unemployment to persist at the hypothetical scenario-specific NAIRU. As such, monetary policy is constrained from tightening further, and the looser-than-desired financial conditions give rise to a rationale for macroprudential tools.

Committee members shared views on the most immediate risks to financial stability present in the hypothetical scenario, viewing financial conditions as being too loose relative to the macro conditions, despite the monetary tightening. Committee members also noted that commercial real estate prices were elevated in the hypothetical scenario, and that a sharp decline would have adverse consequences at the macro level. Members expressed concern regarding the reliance on short-term wholesale funding provided by non-bank financial institutions in the scenario. Maturity mismatches at small banks were also judged to be high in the hypothetical scenario, as their investments in illiquid commercial real estate was funded by short-term liabilities.

Committee members discussed a range of monetary and macroprudential actions that may be appropriate responses to the risks to financial stability identified in the hypothetical scenario, recognizing that the purpose was not to opine on which tools (if any) would be applicable in the current economic environment. From among the various tools considered, tabletop participants found many of the prudential tools less attractive due to implementation lags and limited scope of application. Among the prudential tools, participants favored those deemed to pose fewer implementation challenges, in particular stress testing, margins on repo funding, and supervisory guidance. Nonetheless, monetary policy came more quickly to the fore as a financial stability tool than might have been thought before the exercise.

## References

Adrian, Tobias, Daniel Covitz, and Nellie Liang (2013) "Financial Stability Monitoring," *Annual Review of Financial Economics*, forthcoming.

Akinci, Ozge and Jane Olmstead Rumsey (2015) "How Effective Are Macroprudential Policies? An Empirical Investigation," *International Finance Discussion Papers*, Number 1136, May, Board of Governors of the Federal Reserve System.

Bach, G.L. (1949) "Bank Supervision, Monetary Policy, and Governmental Reorganization," *Journal of Finance* 4(4), pp. 269–285.

Bank of England (2009) "The Role of Macroprudential Policy: A Discussion Paper" <u>http://www.bankofengland.co.uk/publications/other/financialstability/roleofmacroprudentialpolicy</u> 091121.pdf

Basel Committee on Banking Supervision (2010a) "An Assessment of the Long-term Economic Impact of Stronger Capital and Liquidity Requirements," BCBS Report 173, http://www.bis.org/publ/bcbs173.pdf

Basel Committee on Banking Supervision (2010b) "Assessing the Macroeconomic Impact of the Transition to Stronger Capital and Liquidity Requirements," December 2010, http://www.bis.org/publ/othp12.pdf

Basel Committee on Banking Supervision (2010) "The Basel Committee's Response to the Financial Crisis: Report to the G20" <u>http://www.bis.org/publ/bcbs179.pdf</u>

Bernanke, Ben (2008) "Reducing Systemic Risk," speech at the Federal Reserve Bank of Kansas City's Annual Economic Symposium, Jackson Hole, Wyoming.

Borio, Claudio (2003) "Towards a Macroprudential Framework for Financial Supervision and Regulation?" BIS Working Paper 128.

Brunnermeier, Markus, Andrew Crockett, Charles Goodhart, Avinash Persaud, and Hyun Song Shin (2009) "The Fundamental Principles of Financial Regulation," *Geneva Report on the World Economy* 11.

CGFS (2012) "Operationalizing the Selection and Application of Macroprudential Instruments" CGFS Report 48, <u>http://www.bis.org/publ/cgfs48.pdf</u>

CGFS (2015) "Regulatory Change and Monetary Policy" CGFS Report 54, <u>https://www.bis.org/publ/cgfs54.pdf</u>

Crockett, Andrew (2000) "Marrying the Micro- and Macroprudential Dimensions of Financial Stability," BIS Speeches, 21 September.

Del Negro, Marco, Marc Giannoni, Christina Patterson (2015) "The Macroeconomic Effects of Forward Guidance", FRBNY mimeo.

Dudley, William C. (2011) "Financial Stability and Economic Growth", remarks at the 2011 Bretton Woods Committee International Council Meeting, Washington, D.C., http://www.newyorkfed.org/newsevents/speeches/2011/dud110923.html

Englund, Peter (1999) "The Swedish Banking Crisis: Roots and Consequences," *Oxford Review of Economic Policy* 15(3), pp. 80-97.

FDIC (1997) "History of the Eighties – Lessons for the Future, Volume 1: An Examination of the Banking Crises of the 1980s and Early 1990s," <u>https://www.fdic.gov/bank/historical/history/</u>

Greenspan, Alan (1998) Testimony on the private-sector refinancing of the large hedge fund, Long-Term Capital Management before the Committee on Banking and Financial Services, U.S. House of Representatives, October 1, 1998 <u>http://www.federalreserve.gov/boarddocs/testimony/1998/19981001.htm</u>

Hanson, Sam, Anil Kashyap, and Jeremy Stein (2011) "A Macroprudential Approach to Financial Regulation," *Journal of Economic Perspectives* 25(1), pp. 3-28.

Harrison, Richard, Lena Körber, and Matt Waldron (2015) "Threshold-based forward guidance: hedging the zero bound," mimeo.

Hirtle, Beverly, Til Schuermann and Kevin Stiroh (2009) "Macroprudential Supervision of Financial Institutions: Lessons from the SCAP," *Federal Reserve Bank of New York Staff Report* 409.

International Monetary Fund (2012) "The Interaction of Monetary and Macroprudential Policies – Background Paper", December 27, 2012, <u>https://www.imf.org/external/np/pp/eng/2013/012713.pdf</u>

Jaffee, Dwight M. (1994) "The Swedish Real Estate Crisis," SNS, Stockholm.

McKay, Alisdair, Emi Nakamura, and Jón Steinsson (2015) "The Power of Forward Guidance Revisited" *National Bureau of Economic Research* working paper 20882.

Robinson, Roland (1950) "A New Supervisory View of Bank Capital," *Journal of Finance* 5(1), pp. 95-109.

Tarullo, Daniel (2013) "Macroprudential Regulation," Speech at Yale Law School, September 20, 2013.

#### **Figures**



Note: Foreign growth is the average quarterly GDP growth at an annual rate in the euro area, Japan, and the UK, weighted by the quarterly nominal GDP in U.S. dollars. The extrapolation takes the weighted average of the growth projections for the three economies from the 2015 Stress Test baseline scenario, with the weights given by the quarterly nominal GDP from the latest quarter available.





Source: Inflation is computed as the 4-quarters percent change in the quarterly average of CPI-U (all urban consumers), from BLS/Haver Analytics. Unemployment (total, 16 years and over) is the quarterly average of monthly series, from BLS/Haver Analytics.



Source: The BBB and BB+10yr corporate yields from Standard and Poor's Global Fixed Income Research/Haver Analytics.



Note: Quarterly averages of government bond yields. Sources: Deutsche Bundesbank, BOE, Ministry of Finance of Japan via Haver/FRED.



weekly averages of the daily close.



Figure 8. GSE-to-Total Outstanding Residential Mortgage Lending



Sources: CoreLogic National Home Price Index excluding distressed sales (sa), Federal Reserve Board Commercial Real Estate Price Index (sa).

Note: Property prices are deflated by CPI.

Sources: FR Financial Accounts of the United States/Haver Analytics.





Note: Leverage is computed as the ratio of oustanding debt by sector to seasonally-adjusted annualized nominal GDP. Source: Federal Reserve Board/Haver Analytics.

Source: FR Financial Accounts of the United States, Balance Sheet Tables/Haver Analytics.





Source: FDIC Banking Statistics, Ratios by Asset Size Group/Haver Analytics.

Source: FR Financial Accounts of the United States, Adrian and Ashcraft (2012).

#### Figure 13. Liquidity at BHCs: High-Quality Liquid Assets/Total Assets



Source: Federal Reserve Board, FR Y-9C and FR 2900 filings.



Source: FR Financial Accounts of the United States/Haver Analytics.



Source: Federal Reserve Board, Bank Call Reports and Holding Company Reports. The data through 2014:Q4 uses both BHC and commercial banks without a BHC. For commercial banks without a BHC, the bank is treated like a BHC.



Source: Federal Reserve Bank of New York/Haver, FR 2004\Financing by Primary U.S. Government Securities Dealers\Securities Out. For prior to 2013:02, the chart shows the share of corporate securities in the total of Federal Agency and GSE securities, Federal Agency MBS, and corporate securities. Starting in 2013:02, the chart shows the share of "corporate debt, equities, and other" in the total of U.S. Treasury securities, Federal Agency MBS, corporate debt, equities, and other in the total of U.S. Treasury securities, Federal Agency MBS, corporate debt, equities, and other, for repo agreements and securities lent.

#### Figure 16. Share of Corporate Debt and Equities in





total outstanding computed as all sectors' liabilities of corporate and foreign bonds held by U.S. residents, available under category L.213 in the Financial Accounts of the United States (levels). Source: FR Financial Accounts of the United States/Haver Analytics.

Source: FR Financial Accounts of the United States/Haver Analytics.



Note: The outstanhding debt of non-financial business entities, detailed by instrument and holder, is computed based on data in levels from the Financial Accounts of the United States accessed via Haver.

Figure 20. Non-Financial Business Sector Debt by Holder (\$bn) \$bn \$bn 16,000 16,000 14,000 14,000 12,000 12,000 10,000 10,000 8,000 8,000 6,000 6,000 4,000 4,000 2,000 2,000 0 0 5 5 5 5 2 Q1 01 0 5 5 5 21 5 5 5 2 5 5 5 5 Q1 - 0003 2010 -2012 -2016 -2018 -0861 1982 986 988 066 992 994 966 998 2002 2004 000 2008 2014 984 Banks Mutual funds, ETFs, MMMFs BDs, GSEs, funding corp

Insurance, pension

······ Total debt

Hshlds, non-fin bus, gov't

ABS issuers

ROW

Note: The outstanhding debt of non-financial business entities, detailed by instrument and holder, is computed based on data in levels from the Financial Accounts of the United States accessed via Haver.

#### **Tables**

#### Table 1: Summary of Indicators and Risks Highlighted in the Hypothetical Scenario, by Sector

$\mathbf{Risk} \rightarrow$	Assot Valuation	Lovorago	Maturity Transformation	
Sector ↓	Asset Valuation	Levelage		
Non-financial	Term and credit spreads	Debt-to-GDP		
business	Equity valuations	Debt-to-Assets		
	Commercial property prices			
Household	Mortgage spreads	Debt-to-GDP		
	Residential property prices	Debt-to-assets		
		GSE lending		
Banking		Debt-to-GDP	High quality liquid asset share	
		Capital ratios	Maturity mismatches	
Non-bank		Non-bank size	Money market fund risks	
financial			Short term funding size	
			Repo funding backed by bonds	
			Bond mutual funds	

Notes: The color code represents a suggestive assessment of risks in the hypothetical scenario provided by the authors ahead of the Tabletop Exercise, and does not necessarily reflect the views that the Committee of Presidents members shared during the exercise, which are summarized in Section 4. Red suggests relatively higher risk, and green suggests relatively lower risk. Yellow indicates moderate risk.

#### Table 2: Prudential Tools to Address Cyclical Changes in Financial Conditions

Prudential	Tools	Risks	Appli	cable	Can Target		Requires Interagency Agreement	Considerations <sup>44</sup>
Tools Categories		Addressed Valuation (Val), Leverage (Lev), Mat & Liq (Liq)	Boom	arios Bust	Specific Exposures?	Applicable Banks / BHCs		
Capital Regulation	Leverage Ratios	Lev	Х	Х		Minimum LR to all, SLR to advanced approaches <sup>45</sup>	Х	Assume SLR effective by 2016Q4 for purposes of tabletop exercise.
	Countercyclical Buffers (CCyB)	Val, Lev	Х	$X^{46}$		≥\$250bn assets <sup>47</sup>	Х	Increases are effective 12 months after announcement, sooner in emergencies; decreases are effective immediately.
	Sectoral Risk Weights	Val, Lev	Х	Х	Х	All	Х	
Liquidity Regulation	Liquidity Coverage Ratio (LCR)	Liq	х	$X^{48}$		≥\$50bn assets <sup>49</sup>	Х	
	Net Stable Funding Ratio (NSFR) <sup>50</sup>	Liq	х	Х		TBD	Х	
Credit Regulation	Loan-to-Value Ratio	Val, Lev	Х		Х	All	Х	LTV have been implemented through guidance that can be changed more expeditiously.
8	Margins	Val, Lev	Х		Х	All & non-banks		Implement using Fed's authority under the Securities and Exchange Act of 1934.
Supervisory Stress Test	CCAR	Val, Lev	Х	Х	Х	BHCs ≥\$50bn assets		Annual frequency creates challenges. Targeting specific exposures requires pre-announcing and/or repeating the scenario.
	CLAR	Liq	Х	Х	X	BHCs in LISCC portfolio <sup>51</sup>		Potential delayed impact due to CLAR messages being delivered annually.
Supervisory Guidance		Val, Lev, Liq	Х	Х	Х	All		
Moral Suasion		Val, Lev, Liq	X	Х	X	All		

<sup>&</sup>lt;sup>44</sup> Most of the tools in this table are subject to a lag between the time policymakers decide to apply the tool and the time the tool becomes effective. In many instances, this lag may arise from administrative processes.

<sup>&</sup>lt;sup>45</sup> Does not apply to bank holding companies with pro-forma consolidated assets of less than \$1bn that meet several criteria. SLR applies to banks with  $\geq$ \$250bn in assets or  $\geq$ \$10bn in foreign exposures and enhanced SLR apply to U.S. top-tier holding companies identified as G-SIBs.

<sup>&</sup>lt;sup>46</sup> The CCyB can be applied in downturn scenarios only if it has previously been activated to a non-zero level.

<sup>&</sup>lt;sup>47</sup> Also applies to banks with  $\geq$  \$10bn in foreign exposures.

<sup>&</sup>lt;sup>48</sup> Supervisors have discretion in determining timeframe for remediating an LCR shortfall. For the purposes of the tabletop, assume that the NSFR rule allows similar discretion.

<sup>&</sup>lt;sup>49</sup> LCR applies to banks  $\geq$  \$250bn in assets or  $\geq$  \$10bn in foreign exposures. Modified LCR applies to banks  $\geq$  \$50bn in assets.

<sup>&</sup>lt;sup>50</sup> For purposes of the tabletop exercise, assume that the NSFR is implemented similar to the LCR in the U.S. and is effective by 2016Q4.

<sup>&</sup>lt;sup>51</sup> See www.federalreserve.gov/bankinforeg/large-institution-supervision.htm for a current list of firms in the LISCC portfolio.

## Table 3: Monetary Policy Tools

	Tools	Risks	Applicable Scenarios			Applicable	
Monetary Policy		Addressed			Target		
Tool Categories <sup>52</sup>		Valuation (Val), Leverage (Lev), Mat & Liq (Liq)	Boom	Bust	Specific Exposures?	Institutions	Considerations
Permanent OMOs	Federal funds rate targeting	Val, Lev, Liq	X	Х	No	OMOs are with primary dealers, Fed funds rate applies to all	Implementation is immediate for most tools described in this table.
	Long-term interest rates (e.g., LSAPs)	Val, Lev, Liq	X	Х	No	OMOs are with primary dealers, long-term rates apply to all	Buy (sell) long-term assets to reduce (increase) long-term interest rates.
	Maturity profile of Fed balance sheet (e.g., MEP)	Val, Lev, Liq	X	X	No	OMOs are with primary dealers, the yield curve applies to all	Increase (reduce) the maturity profile to lower (raise) the slope of the yield curve of underlying securities.
Forward Guidance	Public statements and releases	Val, Lev	X	х	Yes	All	Signal the intended path of monetary policy conditional on macro-financial variables.
Reserve Requirements	Reserve ratios, interest on required and excess reserves	Val, Lev, Liq	X	X	No	Depository institutions	The Federal Reserve Banks have paid interest on required and excess reserves since October 2008.
Discount Window Lending	Discount window rate, collateral requirements	Val, Lev, Liq		х	No	Depository institutions	Provides liquidity to depository institutions against collateral, considering the market value of the underlying asset minus a haircut.
Temporary OMOs	Repos and reverse repos	Liq	х	x	No	Primary dealers, RRP counterparties	The Fed uses repos to fulfill reserve needs deemed transitory, and reverse repos to control the fed funds rate.
	Securities lending programs	Liq	x	x	No	Primary Dealers	The Fed offers securities lending to ensure smooth clearing of Treasury and agency securities.
	Term Deposit Facility	Liq	x	X	No	Depository Institutions	The Fed offers term deposits to manage the quantity of reserves held by depository institutions, particularly to support monetary tightening.

<sup>&</sup>lt;sup>52</sup> See Board of Governors of the Federal Reserve System, Monetary Policy Tools, <u>http://www.federalreserve.gov/monetarypolicy/policytools.htm</u>