

November 1997

**The Effects of Inflation on Wage Adjustments in Firm-Level Data:
Grease or Sand?**

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The authors thank Kristin Roberts for excellent and timely research assistance, and Larry Ball, Linda Bell, Daniel Hamermesh, Edward Montgomery, Joseph Ritter, and Eric Severance-Lossin for helpful comments and discussion. We also thank participants in workshops at Johns Hopkins University, Columbia University, the Federal Reserve Banks of Cleveland, New York and San Francisco, Lehigh University, American University, MacMaster University, the City University of New York Graduate Center, and Queens College.

ABSTRACT

Previous studies of whether inflation “greases the wheels” of the labor market ignore inflation’s potential for disrupting wage patterns in the same market. Using a unique 40-year panel of wage changes made by large mid-western employers, this paper 1) develops and applies an institutionally-based model of wage-setting that predicts the existence of independent occupational and employer adjustments embedded in wage changes, and 2) uses the model to draw inferences about inflation’s labor-market costs and benefits from adjustments in these two relative prices.

Our empirical results, whose robustness we explore, suggest that (consistent with some previous studies) higher nominal wage growth does add beneficial “grease” to relax downward wage rigidity. These potential benefits taper off after inflation rises to about 3-4 percent (allowing for 1 percent growth of labor productivity). However, inflation also generates disruptive, unintended wage variations (“sand”), which continue to mount at least until inflation reaches rates of 7 to 10 percent. So, while inflation does appear to add grease, the net benefits of inflation peak at CPI levels of about 2.5 percent and are probably an order of magnitude less than previous grease-only benefit estimates. Thus, many fears about the impact of low inflation on labor markets are probably exaggerated.

“Higher prices or faster inflation can diminish involuntary, disequilibrium unemployment....The economy is in perpetual...disequilibrium even when it has settled into a stochastic macro-equilibrium....Price inflation...is a neutral method of making arbitrary money wage paths conform to the realities of productivity growth.”

James Tobin, ‘Inflation and Unemployment’, AEA Presidential Address (1972).

“[Higher and more variable inflation causes: a] reduction in the capacity of the price system to guide economic activity; distortions in relative prices because of the introduction of greater friction, as it were, in all markets; and very likely, a higher recorded rate of unemployment.”

Milton Friedman, ‘Inflation and Unemployment’, Nobel Lecture (1977).

1. Introduction

How does inflation affect the labor market? This question is of particular importance now, as rates of inflation decline globally and as more central banks adopt inflation targets. Indeed, the need for “grease” in the labor market is perhaps the most compelling argument against targeting very low levels of inflation (see Akerlof, Dickens, and Perry [1996] on the US, and Fortin [1996] on Canada). This paper explores the effects of inflation on the dispersion of wage changes in order to inform the monetary policy debate and add to the previously distinct literatures on wage rigidity and inflation’s impact on relative price adjustments.

One of this paper’s major strengths -- the unusually tight link we forge between our analytic approach and common compensation adjustment practices -- is made possible by the data set we study. The Federal Reserve Bank of Cleveland Community Salary Survey (CSS) offers detailed data on employers’ actual wage adjustments from 1956 to 1996. Because the purpose of the survey is to provide participating employers with information on market wage adjustments, it records wages at the level of detail that compensation managers consider appropriate for maintaining comparability of their wage structure with their labor market competitors. We find that variability in both occupation and employer wage adjustments increases with inflation.

Economic theory suggests that inflation-induced variation in these terms may be desirable (reflecting increased wage flexibility) or not (demonstrating greater marketplace uncertainty). Our efficiency-wage model links these two interpretations, respectively, to occupational and

employer wage adjustments. This linkage allows inferences about inflation's costs and benefits from the observed effect of inflation on the dispersion of the two wage change components.

The paper proceeds as follows: The next section reviews the two strands of literature and contrasts our approach with those previously taken. Section three develops a model that replicates institutional wage-setting procedures and suggests the notional wage adjustments terms used in the analysis. In the fourth and fifth sections, we describe our data and confirm that observed wage adjustments are consistent with the model we advance. The sixth section analyzes inflation's effect on the dispersion of occupational and employer wage adjustments and performs several checks on the robustness of our findings. The final section summarizes our findings and policy implications.

2. Literature on the Effects of Inflation

Two extensive literatures describe and measure how purely nominal shocks alter relative prices. After we define the grease and sand effects and note two important differences between the literatures, we review the results of some recent, relevant studies and compare our strategy to their approaches.

a. "Grease" and "Sand" Defined

"Grease" describes inflation's potential role in smoothing adjustments to economic shocks in the presence of downward wage or price rigidities. In particular, Keynesian recessions occur when downward nominal wage rigidity prevents markets from efficiently reallocating resources after a shock. Keynes asserted that the stickiness stemmed from workers' notions of fairness, which make the real wage erosion imposed by inflation more acceptable than nominal cuts. Pervasive, long-term, nominal contracts (for debt or wages) offer alternative explanations for why general wage and price inflation can reduce cyclical unemployment and raise economic

efficiency.¹ An important corollary (developed by Slichter--in Slichter and Luedicke [1957]-- and Tobin [1972], and further formalized by Akerlof, Dickens and Perry [1996]), argues that even without large shocks, moderate inflation “greases the wheels” of the economy, facilitating downward real price changes in response to small shocks, and lowering the non-accelerating inflation rate of unemployment.

By contrast, “sand” describes how inflation causes *inefficient* idiosyncratic price or wage adjustments, distorting relative prices. Three conditions underlie this effect: menu costs (i.e., expenses for revising price lists, as in Sheshinski and Weiss [1977]), consumer search costs (Stigler and Kindahl [1970] and Reinsdorf [1994]), and inflation-induced uncertainty (Friedman [1977]). All three conditions imply that inflationary changes are not transmitted instantaneously or uniformly, causing market participants to confuse adjustment lags or errors with real shocks, thereby misallocating resources and increasing risk (Vining and Elwertowski [1976]). In the labor market, these unintended wage change variations alter firms’ wages relative to the market.² Such alterations can cause unnecessary layoffs, work force dissatisfaction, or quits -- or raise firms’ expenditures to improve information or increase the frequency of adjustments. Either way, inflation “throws sand” in the gears of the economy, impairing the interpretation of price signals and misdirecting resources from their most productive uses.

We note two important contrasts between the grease and sand effects. First, since downward rigidity is more likely in wages than in prices, grease studies focus on the labor market. By contrast, most studies of the sand effect focus on goods markets, perhaps because of the previous lack of an appropriate labor-market model and data series. No previous study estimates the two effects simultaneously.

1 Three theories of “fairness” have been advanced to explain why unemployed workers cannot bid down wages in a Keynesian recession: implicit contracts, efficiency wages, and rent-sharing models. Haley (1990) presents a modern review of the microeconomic theories that predict Keynesian-type wage rigidity.

2 Uncertainty about market wages may well exceed goods-price uncertainty because of the limited samples, retrospective nature, and infrequency of salary surveys, employers’ main source of market wage information. Widespread reliance on employer salary surveys (rather than direct measures of inflation, such as the CPI or GDP deflator) confirms compensation managers’ concerns over matching competitors’ actions rather than matching an easily observed level of goods inflation (Freeman 1976).

Secondly, the grease and sand effects differ crucially in whether they act on inter- or intramarket relative prices. As argued by Lach and Tsiddon (1992), the pure sand effect causes variation in prices charged by vendors of the same good. In the labor market, such intramarket wage variation occurs among employers within occupation (i.e., controlling for skill mix). By contrast, when inflation greases the wheels, it facilitates intermarket relative wage or price adjustments among workers or goods affected asymmetrically by shocks. Most previous studies of the grease effect treat labor as a uniform input, so the asymmetry is between labor and other goods or capital.³ However, many economic shocks (particularly the small, ongoing shocks used to rationalize the need for grease in a growing economy) affect conditions for occupations differentially. Thus, much of inflation's beneficial impact would be seen in facilitating average intermarket wage adjustments among occupations.

b. Wage Rigidity Studies -- Inflation as Grease

Since the existence of downward wage rigidity is key to the contention that inflation has beneficial effects, most studies of the grease effect look for empirical evidence of such rigidity in macro or micro data. Most macro tests examine whether aggregate real wages are procyclical, and conclude that wages are indeed rigid downward (Fischer [1981]). Studies which examine microdata are more similar to this paper and reach more mixed conclusions (Abraham and Haltiwanger [1995] review both macro- and microdata approaches).

Some studies of household surveys (including McLaughlin [1991], Lebow, Stockton, and Wascher [1993], and Bils [1985]) find evidence of substantial nominal wage cuts, which they take as proof that wages are flexible downward. However, problems of measurement error are particularly acute in first-differenced household wage data, since entries rely on individual's memories and third-party reporting. Their results appear to contradict evidence from employer interviews, which suggest important downward rigidities (Blinder and Choi [1990], Levine

³ Akerlof, Dickens and Perry (1996) is the only grease study of which we are aware, that treats labor as non-uniform. In effect, they assume that firms each employ only one occupation, which may vary among firms.

[1993], Kaufman [1984], Brainard and Bewley [1993]).⁴ Some recent household studies, (Akerlof, Dickens and Perry (1996), Card and Hyslop (1996), Holzer and Montgomery (1990) and Kahn (1994)) control differently for mismeasurement and detect evidence of downward rigidity in spikes at zero and the positive skewness of wage changes.

However, the existence of nominal wage cuts is neither necessary nor sufficient to demonstrate that wages are fully flexible, since we do not know how many wage cuts are needed to ensure efficient allocation of resources. Nor are spikes at zero or positive skewness of wage changes necessary or sufficient signs of downward rigidity, since rounding makes occurrences of zero-dollar wage changes common, and rigidities may also affect the upper tail of the distribution if employers limit others' salary increases to subsidize constrained workers.⁵

Thus, this paper improves on the direct observation of wage change distributions by looking for evidence of *meaningful* wage rigidity over a long time span -- that is, whether higher inflation facilitates the adjustment of interoccupational (intermarket) wages to shocks.⁶ To state this another way, we exploit the detail in our data to test whether low inflation limits relative wage shifts among occupations. Uniquely, we also extract and measure the sand effect. No previous grease study attempts to distinguish desirable inflation-induced wage variability from disruptive lags or forecasting errors -- they implicitly assume that all wage changes enhance efficiency. Finally, our study relies on data gathered from employers' wage records, which should be less prone to error than the household interview data used previously.

4 This group of empirical efforts takes the unusual approach of surveying employers directly about compensation practices. They uniformly suggest that "fairness" is an important governing principle in wage-setting practices, and that employers refrain from nominal wage cuts except under extreme duress.

5 The latter result can be seen in the context of a firm that attempts to match market wage movements -- subject to an overall budget and to a rigidity constraint on wage cuts. To illustrate, suppose the firm had two workers, each earning the same amount, but real wages for one's occupation were rising by one percent per year, while the other's were falling by one percent. Suppose also that wage-bill growth matched inflation, while firm policy prevented pay cuts. Then under zero inflation, neither worker would get a raise. By contrast, under one percent inflation, the worker in the slow wage-growth job would get no raise, while the other received a nominal two percent hike. This example shows that downwardly rigid rules can constrain wage raises during periods of low inflation to those that can be balanced by restraint on another's raise.

6 Lebow, Stockton, and Wascher's (1993) attempt to address a similar issue finds no evidence to support it. However, their result is also consistent with having a large part of variation in wage changes driven by errors.

b. Relative Price Disruption Studies -- Inflation as Sand

Sand studies gauge inflation's costs by measuring its tendency to raise within-market prices unevenly. Recent research on price adjustment variability uses narrow product microdata. Some studies consider price changes in a single class of goods, generally for low-inflation countries (see Cecchetti [1986] for magazines' cover prices); others explore price changes in broader categories in high-inflation environments (see Lach and Tsiddon's [1992] study of food prices in Israel). On balance, these studies strongly suggest that price change variability rises with inflation. For the US, during high inflation years (1980-82), Reinsdorf (1994) finds that the variation of prices within product category rose when inflation fell unexpectedly. The variation of price changes, however, was positively correlated with inflation.

With respect to wages, Hamermesh (1986), Drazen and Hamermesh (1986), and Allen (1987) find that the cross-industry dispersion of wage-change aggregates fell as inflation rose in the late 1970s and early 1980s. Card (1990) reaches similar conclusions in a study of inflation's impact on wages set in long-term union contracts. They attribute this seemingly-contradictory result to inflation-induced introduction of indexation. Because they rely on aggregate data, previous labor market sand studies cover short time periods, with a narrow inflation experience, and have limited controls for skill level.

By contrast, this study covers a much longer time period and uses transaction-level data. The latter is particularly important in labor markets because work force composition varies over the business cycle, confusing intramarket sand effects with intermarket grease effects, in the absence of occupational controls. Detailed occupation controls allow our wage study to be the first to effectively replicate the comparability across goods (intramarket variability) sought in the product-price literature. We also extend price dispersion analysis by covering the varied inflation history of the US from the 1950s through the 1980s. No other micro-level study covers such an extensive span.

3. Wage Adjustment in an Inflationary Environment

This section develops a simplified model to motivate the identification strategy behind our statistical tests and show how inflation simultaneously raises both beneficial and distortionary wage changes. The model incorporates institutional wage-setting practices that our data were designed to inform.

a. A Firm-Based Model of Wage Adjustments

We start with a fairly standard efficiency wage model where firms optimize both over labor (l) and wages (w). Our innovations are to introduce inflation and several occupations (indexed by j) with distinct labor markets. The model reflects the usual stories for why worker productivity may be a function of wage levels (labor quality, turnover, self-monitoring, gift sharing, etc.). We choose the model as the simplest manner to introduce firm wage setting consistent with the observed practices of firms: e.g., maintenance of inter-firm variation and the use of salary surveys. Each profit maximizing firm solves the following problem:

$$\max_{l_j, w_j} p = PF \left(I \left(\frac{w_1}{w_1^a} \right) l_1, I \left(\frac{w_2}{w_2^a} \right) l_2, \dots, I \left(\frac{w_j}{w_j^a} \right) l_j \right) - \sum_{j=1}^J w_j l_j \quad (1)$$

where labor decisions are for a fixed period, P is the firm's nominal product price, F is a differentiable production function, and w_j^a represents alternative earnings for occupation j . For simplicity, the labor augmentation function (I) is assumed be differentiable and identical across occupations -- although workers compare their wages to occupation-specific alternatives.

Manipulation of the first-order conditions for each occupation yields the following conditions:

$$w_j = E(p) \frac{\partial F(\cdot) / \partial l_j}{\partial I(\cdot)} \quad (2)$$

$$l_j = \frac{w_j \frac{\partial I(\cdot)}{\partial w_j} \frac{1}{w_j^a}}{I(\cdot)}$$

In the efficiency wage environment, wages are determined by the wage/labor augmentation relationship (I), while employment levels are determined independently -- by the firm's demand

for efficiency units of labor at that wage. The firm's use of several occupations in the production process does not alter this standard efficiency wage result.

The alternative wage for occupation j (w_j^a) acts as an occupation-specific deflator, indicating that workers react to market shifts affecting their particular set of skills. In addition, all workers also have recourse to jobs in a non-efficiency-wage spot market. This market pays wages based on the following condition: $P F'(\cdot)/l_j = w_j$, where the production function $F(\cdot)$ need not be identical to the firm's. For purposes of the later estimation, we assume that there is a decomposition of the marginal product into an economy-wide labor productivity (F'_0 -- which captures aggregate skill-neutral economic progress and shocks) and an occupational adjustment (F'_j -- which captures relative occupational productivity's), such that $w_j^a = P F'_0 F'_j$.

The model applies to any period without reference, since we do not explicitly model adjustments costs or some other link across time. Taking the natural log and time differencing the wage equation results in a convenient form for working with inflation and wage changes:

$$\dot{w}_j = \dot{P} + \dot{F}'_0 + \dot{F}'_j. \quad (3)$$

That is, an employer's annual wage change for occupation j is the sum of inflation, aggregate productivity growth and occupation-specific productivity growth. Note that since $l(\cdot)$, the labor augmentation function, is constant over time, all λ terms cancel because the optimal relative wage is preserved across equilibria.⁷ This result is consistent with the organizational behavior literature, where firms are said to choose a long-term labor market "position," (i.e., a stable wage differential between the firm and alternative employers) that results in a workforce quality or effort differential consistent with the firms overall production strategy.

This equation also shows why alternative wage movements feed directly into the firm's wage adjustments, consistent with descriptions of typical firm wage setting exercises as described in textbooks for practitioners. A Conference Board survey (Freeman [1976]) found that while

7 Small occasional changes result in a nuisance parameter that tends to cancel out across firms.

compensation executives considered a diverse set of factors in their determination of wage adjustments, area salary surveys and cost-of-living measures were particularly prominent.

b. Introducing Relative Price Disruption -- The Sand Effect

We now turn to modeling how inflation causes unintended variation in wage adjustments. This can be formalized, in the context of this paper, as a firm-specific addition to the inflation rate (\dot{P}), where $\mathbf{e} \sim N(0, \mathbf{S}(\dot{P}))$. This form does not limit the interpretation of this effect to errors. In particular, differential timing of fixed-length contracts, or firm-specific menu costs also yield a positive relationship between differences in firm adjustments and inflation, even if all firms' projections are identical.⁸ The one-to-one transformation of inflation into wage adjustments and the assumed distribution of ε suggest estimating the relationship as follows for firm f :

$$\mathbf{e}_f = \dot{w}_{fj} - \dot{P} - \dot{F}'_0 - \dot{F}'_j = \dot{w}_{fj} - \overline{\dot{w}}_j \quad (4)$$

This condition applies to all occupations within the firm equivalently, where $\overline{\dot{w}}_j$ represents the average wage change for firms employing occupation j . The key conclusion is that inter-firm deviations in price expectations show up across occupations as firm-wide wage-change differentials, so that the standard deviation of wage changes paid by distinct firms constitutes a clear measure of the unintended variation of wage adjustment. If the price uncertainty rises with the level of inflation, then the standard deviation of firm differentials in log wage adjustments should increase with inflation. These are the unintended wage change variations which alter firms' wages relative to the market, misdirecting resources from their most productive uses.

⁸ Were employers to agree on an expected inflation rate that later proved incorrect, this rate would effectively operate as a true rate at the time and, thus, would not distort relative wages among individual firms.

c. Introducing Wage Rigidity -- The Grease Effect

In this model, we can also see how inflation could confer benefits if nominal wages are rigid downward. To impose wage rigidities in our efficiency wage model with several occupations, we assume that rigidity takes the following simple form within all firms:

$$\dot{w}_j > 0, \quad \forall j. \quad (5)$$

That is, firms cannot cut nominal wages for occupations where workers' performance meets expectations, regardless of their labor market conditions. When the constraint binds for an occupation, wage changes are exactly 0. In occupations where the constraint does not bind, wages continue to be set by the efficiency wage condition. The firm's employment and output fall in response to the higher-than-unconstrained wages; the amount depends on the nature of the production process (particularly occupational complementarities and substitutes in production). Unemployment rises if fired laborers are not fully absorbed by other sectors.

Wage rigidities in this simple environment truncate firms' wage adjustments in occupations where the workers' alternative wages (w_j^a) are declining or stagnant. In addition, for any fixed occupation-specific productivity innovations (\dot{F}'_j), the rigidity constraint binds for more occupations during periods of low inflation and low aggregate productivity gains:

$$\dot{w}_j > 0 \Rightarrow \dot{F}'_j < \dot{P} + \dot{F}'. \quad (6)$$

That is, downward wage rigidity implies that (ceteris paribus) occupation-specific wage adjustments will be larger when nominal wage growth is higher. Since the condition varies by occupation -- but not by firm -- we test for the existence of "grease" by examining variation in occupational wage adjustments.

Based on the simple format presented here, a test for truncation would adequately verify rigidity. However, realistic complications to the model can distort that implication. For example, firms may not all impose a cutoff exactly at 0 -- which would not alter their problem, but would distort the aggregate truncation point. Further, the hard separation of the wage-

setting rule from the employment level might not hold, or other effects of inflation might move the truncation point. For these reasons, and to maintain symmetry in our analysis, we look for wage rigidity's effect on the standard deviation of occupational adjustments, because truncation always implies a reduced variance. To demonstrate the adequacy of the standard deviation, consider wage changes truncated at c_l from the ideal ($\dot{w}_j^* \sim N(\mathbf{m}, \mathbf{s})$):

$$\text{std}(\dot{w}_j | \dot{w}_j^* > c) = \mathbf{s} \left(1 - M \left(M - \frac{c - \mathbf{m}}{\mathbf{s}} \right) \right) < \mathbf{s}, \quad \text{where } M = \frac{f\left(\frac{c - \mathbf{m}}{\mathbf{s}}\right)}{\Phi\left(\frac{c - \mathbf{m}}{\mathbf{s}}\right)}, \quad (7)$$

and f and F are, respectively, the probability and cumulative density functions of the normal distribution. Truncation always reduces the standard deviation of a normal distribution because the standardized mean after truncation (M) always exceeds the standardized truncation point (the new minimum) and is strictly positive. Since more inflation expands the distance from the mean to a constant truncation, it will raise the standard deviation of occupational wage adjustments when wage rigidity constraints exist.

d. Statistical Implementation of the Identification Strategy

Our analysis allows the benefits and disruptions of inflation to occur simultaneously. To implement tests in this setting, our statistical procedure has two stages. The first decomposes wage changes to estimate the wage adjustments that would have occurred if the effects were independently observable, using the panel features of our dataset. The second step relates the dispersion of two generated components to the level of inflation.

Specifically, in the first stage of our analysis, we estimate the components of occupation-firm log wage changes, via the following fixed-effects regression:

$$w_{fj} = \alpha + \beta D_f + \gamma D_j + \mu_{fj}, \quad \text{for each locality and year,} \quad (8)$$

where β and γ are coefficient vectors for matrices of dummy variables (D_f and D_j) referring to the cell's firm and occupation, respectively. The β vector measures deviations from the mean

wage change across the firm's complement of occupations; i.e., the general pricing deviation developed above (sand). The γ vector represents average occupational wages adjustments made in the market. Wage flexibility restrictions that occur for a collection of firms will alter the γ vector if relative wage adjustments occur in concert across firms. Identification relies on all firms' ongoing need to make occupational wage adjustments.

The second stage of the analysis links the variability of the β and γ vectors of firm and occupational coefficients to price changes through regressions of their employment-weighted standard deviations on the level of inflation. The sand and grease hypotheses predict that the standard deviations of the β and γ vectors (respectively) will increase with the level of inflation.

Without the grease and sand complications advanced here, there is no reason to expect any relationship between variability in these relative wage terms and inflation. That is, the scaling effect of inflation and real wage growth has been removed by the intercept in the log wage specification. In particular, although the quality of workers certainly varies among cells and over time, there is no reason to expect the dispersion of worker quality among cells to have a systematic relationship to inflation.⁹ Similarly, rapid shifts in demographics or technological diffusion could alter the intensity of pressures for occupational wage adjustments, but we have no reason to think that these changes are correlated with our measures of inflation.

However, some aspects inflation-induced wage-change variation are expected to differ between grease and sand. This feature allows us to fashion a wide range of statistical tests of the identification strategy on the data analyzed here. A companion paper, Groshen and Schweitzer (1997), reports on these probes and finds that in each case, the results are consistent with grease and sand interpretations of our findings. For example, a priori, we also expect the standard deviation of occupational wage changes to be bounded by the size of usual shocks to the labor market, whereas the disruption measured by the variation in firm changes may be unbounded if high inflation generates enough uncertainty.¹⁰

⁹ Reder (1955) and others have noted the impact of cyclical changes on the quality of workers employed, but inflation is not exclusively procyclical, and changes in average worker quality do not have a predictable effect on the detailed inter-occupational or inter-firm variances considered here.

¹⁰ Expanding indexation could bound the sand effect, as suggested by Drazen and Hamermesh (1986).

The basic regression analysis is followed by several robustness probes to further verify that the relationship is not spurious.

e. Labor Productivity Growth in the Model

Finally, our analysis incorporates the realization that general increases in labor productivity can substitute for inflation in both the grease and sand stories. Since broad-based productivity increases shift out the demand for labor, employers' productivity-based adjustments induce others to match them -- along with inflation -- in nominal firm-wide wage adjustments. In light of this, we measure external wage change ($CPI+$) as the change in output prices plus the general increase in labor productivity. Ceteris paribus, this sum approximates the average nominal wage growth in the economy.

This point has policy implications to the extent that the grease and sand relationships or their welfare costs are nonlinear. Suppose, for example, that the grease story is true, and the beneficial impact nominal wage growth has a negative second derivative. In that case, the beneficial grease provided by additional inflation diminish in environments with rapidly growing productivity. Since productivity growth is indisputably beneficial beyond the factors considered here, we focus on the role of inflation while controlling for productivity growth.

4. Description of the Data

The employer-reported wage data examined here have three major advantages compared to those used in previous papers. Other studies examine inflation's impact on price indices or industry aggregates (rather than actual prices), or wage changes in household micro data. First, the data used here are less prone to random reporting error than household data (which contain errors in earnings and hours that can be magnified by first-differencing) because they derive from administrative records. Second, they are longer-lived than any source previously investigated. Third, because employer data records wages in the way most meaningful to firms, it is preferable to household or aggregate data for studying impacts on firms' wage-setting. This perspective appropriately reflects the strategies used by firms to adjust wage bills (e.g., promotions,

reassignments or reorganization), but not the potentially confounding means used by workers individually to adjust their earnings (e.g., taking second jobs or changing hours).

Only a few publicly-available wage data sets provide information on employers, and none of these offers occupational detail plus a long time period.¹¹ This study uses a data set with both desired features, constructed from an annual private salary survey conducted in Cleveland, Cincinnati, and Pittsburgh. The Federal Reserve Bank of Cleveland has conducted the CSS for at least 38 years to assist its annual salary budget process. In return for their participation, surveyed companies receive result books for their own use.

Table 2 describes the dimensions of the CSS wage-change data set. The complete CSS data set has 80,301 job-cell-years of mean wage observations.¹² From these data, we compute 67,885 annual wage changes for job cells observed in adjacent years.¹³ Each observation gives the change in the log of the mean or median salary for all individuals employed in an occupation-employer cell.¹⁴ Cash bonuses are included as part of the salary, although fringe benefits are not.

Participants in each city are chosen to be representative of large employers in the area. The number of companies participating has grown from 66 to 96 per year (see table 3). On average, they stay in the sample for just under 13 years each. Since each participant judges which establishments to include in the survey, depending on its internal organization, we use

11 See Hotchkiss (1990) for a summary of data sets with information on employers. For example, Industry Wage Surveys and Area Wage Surveys collected by the Bureau of Labor Statistics have occupational detail but are not easily linked over time. Unemployment Insurance ES-202 data, when available, report individuals' earnings, not wages, and lack occupational detail. The Longitudinal Research Database goes back to 1972, but covers only manufacturers and provides no occupational detail.

12 Unfortunately, data for some cities in some years were not found. No observations are available for 1966 and 1970.

13 Job-cell-year observations where the calculated change in log wages exceeds 0.50 in absolute value are deleted from the sample on the assumption that most of these arise from reporting or recording errors. This eliminates 193 observations and considerably reduces the variance of wage changes without causing any qualitative change in the estimated coefficients reported here. Approximately 1,000 observations are imputed from cases where job-cells are observed two years apart. The imputed one-year changes are simply half of the two-year differences. Many of the results reported here were also run without the imputed observations. Their inclusion does not affect the results.

14 Medians were recorded from 1974 through 1990. Since medians should be more robust to outliers, our results use means through 1974 and medians for the years thereafter. Comparison of the coefficients estimated separately for means and medians for the years where both were available (1974 and 1981-1990) suggests that they are highly correlated (correlation coefficients of .97 to .99). However, coefficients estimated with medians show more variation than those estimated on means and are more highly correlated over time. The latter two characteristics are consistent with medians being a more robust measurement of central tendency.

"employer," a purposely vague term, to mean the employing firm, establishment, division, or collection of local establishments for which the participating entity chooses to report wages.¹⁵ The industries included vary widely, although the emphasis is on obtaining employers with many employees in the occupations surveyed. The employers surveyed include government agencies, banks, manufacturers, wholesalers, retailers, utilities, universities, hospitals, and insurance firms.

The occupations surveyed (43 to 100 each year) are exclusively nonproduction jobs which can be found in all industries, and for which markets are most developed.¹⁶ Many occupations are divided into grade levels reflecting different degrees of responsibility and experience. In this analysis, each occupational grade in each city is counted as a separate occupation; thus, the total number of "occupations" in table 3 exceeds the number surveyed. On average, each employer reports wages for 27 occupations.

Although the CSS is conducted annually, the month surveyed has changed several times since 1955. Throughout the paper, results for any year refer to the time between the preceding survey and the one conducted in that year (shown in Appendix A) -- usually a 12-month span, but occasionally not. All data merged in have been adjusted (to the extent possible) to reflect time spans consistent with those in the CSS.

Concern that the survey could be an unrepresentative sample was answered by comparing the CSS to the Bureau of Labor Statistics' Area Wage Surveys in the same years for the same cities. Movements of mean wages for similar occupations were highly correlated across the two surveys, and levels were usually within 5 percent of one another. Cleveland, Cincinnati, and Pittsburgh are more urban, have more cyclically sensitive employment, have undergone more industrial restructuring than the nation, and have seen their pre-1980s wage premium over the country average gradually disappear over the last two decades.

15 Some include workers in all branches in the metropolitan area; others report wages for only the office surveyed. Since a participant's choice of the entities to include presumably reflects those for which wage policies are actually administered jointly, the ambiguity here is not particularly troublesome.

16 They include office (e.g., secretaries and clerks), maintenance (e.g., mechanics and painters), technical (e.g., computer operators and analysts), supervisory (e.g., payroll and guard supervisors), and professional (e.g., accountants, attorneys, and economists) occupations. Job descriptions for each are at least two paragraphs long.

We also incorporate standard measures of inflation and national output per hour in our analysis. As a measure of general inflation experienced in the country, we use percentage changes in the monthly averages of the Consumer Price Index for all Urban Workers (CPI-U).¹⁷ Our labor productivity measure is the Nonfarm Business Sector Output per Hour Worked.

Table 3 shows that, despite some variations, mean log wage changes among the three cities are highly correlated. But do they bear any relation to national wage trends? Figure 1 shows the strong correspondence between the CSS three-city mean log wage change and our simple measure of nominal wage change (labeled *CPI+*) -- which equals the sum of inflation (CPI-U) and aggregate labor productivity movements. Formalizing the observation that CSS wage hikes are synchronized with overall price increases and productivity gains, table 4 shows that the correlations between mean CSS wage adjustments and the CPI-U and *CPI+* (0.84 and 0.74, respectively) are quite high. The anomalous negative correlation between productivity growth and wage changes over these forty years stems from the high-inflation, low-productivity recessions of the 1970s and early 1980s.¹⁸

To summarize, figure 1 and table 4 support the characterizations made here about the process of wage setting during the period. They also demonstrate that wages in the CSS largely adhere to national trends, and thus may enlighten us about the behavior of wages in the nation as a whole. Finally, they put the remainder of the analysis into some historical perspective, lest we forget the major influences on wages and prices that underlie our research.

5. Stage 1: The Components of Wage Adjustments

In section 3, we argue that wage adjustments have significant, distinguishable employer and occupation components. In the present section, we verify that assertion empirically, with an analysis of variance (ANOVA) of wage adjustments of the CSS sample (see table 5) based on equation (8). The first two columns list sources of variation and their associated degrees of

¹⁷ Experiments with the individual city CPIs yielded very similar results. For ease of exposition, we report only the results obtained with the national CPI.

¹⁸ See Eberts and Groshen (1991) for an example of similar results.

freedom. Control for mean annual changes in three cities absorbs xx103 degrees of freedom. To allow occupational wage patterns to diverge in the cities, occupation and city are interacted, accounting for xx5,358 degrees of freedom. Employers' mean annual wage movements absorb another xx2,771 degrees of freedom.

The third column lists each source's marginal contribution to the model sum of squares (over the contributions of the sources listed above it on the table). We choose this method of presentation -- similar to a stepwise regression -- because of its parsimony when the data are unbalanced (i.e., the occupations in each firm varies). If joint effects are large (such as between occupation and employer in wage levels, as shown in Groshen [1991a, 1991b]), the order of presentation is crucial and a stepwise presentation can be misleading. Surprisingly, the joint effects in wage-change variation between occupation and employer are minuscule; thus, the order of presentation is not qualitatively important. Introducing occupation after employer would alter little in this table.

All together, the model accounts for xx27.9 percent of the variation in annual wage adjustments. That is, the R^2 for the regression shown in equation (**Error! Bookmark not defined.**) is xx.279. The residual variation is presumably due to compositional changes and individual merit raises. The fifth column of the table shows that slightly more than one-fifth of the equation's explanatory power stems from changes common to all job cells in each year. Intercity differences, while statistically significant, account for little of the variation. Occupation-wide changes, on the other hand, constitute more than one-quarter of observed variation. By far the strongest effect is employer-wide changes, which account for almost half of the explained variation and xx13.1 percent of total variation. F-statistics for these five sources of variation are all significant at the 1 percent level.

This decomposition suggests that the institutional model described above fits the data. We do observe distinguishable occupation-wide and employer-wide variations in wage changes. In particular, the firm-wide wage movements are interesting because they are such a large component and because employer wage differentials are generally quite stable (Groshen [1991b]), suggesting that these may be errors and corrections.

To the extent that employers consider their company-wide and occupational wage adjustments separately and the relevant information for the two come from independent sources, the standard deviations of these two wage change components will be uncorrelated over time. Table 6 presents correlations of the annual standard deviations of the three components of wage changes, pooling the three cities together. These correlations are all positive, suggesting that some factors affect the variation of the components similarly. However, as the model suggests, the intertemporal patterns of dispersion of the employer and occupation components are only moderately correlated. The higher correlations of the standard deviations of the residual and occupational components suggest that some adjustment of occupational differentials may not occur uniformly across employers.¹⁹

6. Stage 2: Inflation's Impact on Employer and Occupation Wage Changes

With this evidence that the proposed framework is reasonably consistent with the CSS data, we turn to asking the second-stage question: how do these sources of wage adjustment dispersion vary with inflation? All specifications use the first-stage fixed-effects coefficient estimates summarized in table 5. In this second stage, we regress the standard deviation of the estimated occupation and employer components -- taken from the β and γ vectors estimated in equation (8) -- on the sum of inflation and productivity increases ($CPI+$). To confirm the robustness of our findings, we also perform nonparametric, filtered, and panel versions of these tests. We close the section with a discussion of the net impact of inflation.

a. The Basic Relationship

Table 7 presents the results of the following four independent regressions of occupation and employer wage change dispersion ($stdoc_t$ and $stdem_t$, respectively) on $CPI+$ (the external proxy for annual wage movement) and $CSSD$ (the equivalent internal measure):

¹⁹ Alternatively, such shifts in relative wages among occupations may stimulate simultaneous compositional changes among job cells. That is, employers may accompany adjustments in relative wages with some occupational reorganization of their work forces.

$$\begin{matrix} stdoc_t \\ stdem_t \end{matrix} = \mathbf{y} + \begin{bmatrix} \mathbf{k}_1(CPI+)_t + \mathbf{k}_2(CPI+)_t^2 \\ \mathbf{x}_1 CSS\Delta_t + \mathbf{x}_2 CSS\Delta_t^2 \end{bmatrix}. \quad (9)$$

The simple two-term quadratic expansion allows curvature in the estimates, while remaining easily interpretable. To assist the reader with the slopes over the relevant range, we report the implied value of the independent variable at the maximum or minimum at the bottom of the table. Variable means appear in table 6. While the two-stage nature of this procedure may raise standard errors in equation (9), it will not influence coefficient estimates unless the first-stage estimation errors are correlated with our measures of inflation. We have no a priori reason to suspect such a correlation.

Column 1 of table 7 suggests an inverted U-shape (peaking at 13.4 percent) between employer disagreement (“sand”) and $CPI+$. By contrast, Column 2 suggests a U-shaped (minimized at 2.2 percent) relationship between the dispersion of employer wage hikes and the city-year mean. Interestingly, $CSSD$ -- the internal measure of wage change -- has less explanatory power (lower R^2) than $CPI+$ -- the external measure. In both cases, while neither quadratic term is independently significant, the combination of the two terms passes the F-test for joint significance. Thus, although the exact shape is not strongly supported, the standard deviation of employer wage hikes shows a statistically significant relationship to the level of inflation. When plotted, these results concur that employer disagreement (our measure of the sand story) rises substantially as mean nominal wage hikes climb from 3 to 10 percent. However, the inconsistency between the coefficients on internal ($CSSD$) and external ($CPI+$) measures of wage increases and a scarcity of higher inflation data tempers our ability to say whether the disagreement tapers off or accelerates at inflation rates above 10 percent.

Columns 3 and 4 apply the same analysis to occupational wage changes, estimating the grease added by inflation. In this case, estimates based on the internal and external measures agree on a statistically significant, inverted U-shaped relationship (maximized at 10 to 11 percent) between mean wage growth and occupational wage adjustments. Again, the external measure ($CPI+$) has more explanatory power. Both terms in the $CPI+$ specification are

significant, providing fairly strong, consistent evidence that while inflation may grease the wheels of occupational adjustments, any benefits are limited.

The implied relationships between *CPI+* and the variability of these two components of wage adjustment are best shown graphically. Figures 2A to 2D also confirm that the quadratic specification fits the data remarkably well, because we plot independently-estimated, smoothed (nonparametric) versions of the relationships alongside the parametric predictions.²⁰ The smoothing is similar to allowing a large number of quadratic terms, and suggests that the parsimonious models in table 7 capture most of the curvature in these relationships. The frequency of observations is indicated (except for overlaps) by the density of tick marks for the smoothed estimates. Appendix figures B1-B4 present these same estimates along with scatter plots of the underlying observations. Generally, the nonparametric approach strongly confirms the parametric results; however, the potential importance of outliers in this specification is made clear at the tails of figure 2D.

Over the observed range of *CPI+* and *CSSD* (3 to 10 percent), each plot indicates a positive relationship. The upward slope for employer variability appears markedly steeper than that for occupational variability, particularly at higher rates of inflation. Also, figures 2A and 2B show that, over the observed range of the data, the seemingly inconsistent shapes described in columns 1 and 2 of table 7 track each other fairly well; both slope upward fairly steeply. We also note that although the standard deviation of occupational wage changes peaks at mean wage changes of 10 to 11 percent, the curves' flatness suggests that little is gained beyond rates of 6 to 7 percent. Allowing for mean productivity annual growth of about 1.5 percent, these results imply that any benefits conferred by inflation were exhausted after rates of about 5 percent.

In order to evaluate more subtle hypotheses about the shape of these relationships, we explore their sampling variation using Efron and Tibishrani's (1993) bootstrapping procedure with 1000 resamplings from the first-stage estimates. Using either parametric or nonparametric

²⁰ We choose the LOWESS smoother with a bandwidth of one, proposed by Cleveland (1979), for its robustness with respect to both axes. Various bandwidths for 0.2 to 1 were tried, with little variation in effect. Cleveland recommends a bandwidth of 1, due to the tri-cube weighting already included in the LOWESS technique.

estimates, the test confirms that occupation and employer components show distinctly different curvatures at higher levels of inflation. At conventional significance levels, we cannot rule out the possibility that the employer relationship slopes down at higher values of *CPI+*. However, we can say with a high degree of confidence that the occupational relationship turns down before the maximum of *CPI+* (13 percent): with 93% confidence for the parametric estimates and 89% for the nonparametric. Indeed, (with 95% confidence) the occupational relationship peaks somewhere above 8.6% *CPI+* levels for both estimation techniques. While these conclusions are less tight than we might desire, they can be combined to describe likely ranges for the net effects of inflation, as we do below.

Above, we report results for regressions on *CPI+* without separating its two underlying series or adding other controls (particularly the unemployment rate -- to control for cyclical factors such as compositional changes).²¹ In results not reported here, when we entered the two components of *CPI+* separately, we found that most of the action in the estimated relationships with *CPI+* reflects correlations between wage change variability and inflation, not productivity (unsurprising, since the latter is poorly measured). Nevertheless, to present our results, we favor the parsimonious basic model (which imposes the same coefficient on changes in *CPI-U* and output/hour, and omits other regressors) for five reasons: 1) As we argue above, combining inflation and productivity is conceptually appropriate to the process under study; 2) The close link between *CSSD* and *CPI+* shown in figure 1 suggests that it is consistent with salary administration in the *CSS* (the *CPI-U* alone is biased downward); 3) Adding the unemployment rate to equation (9) has no qualitative effect on the coefficients of interest;²² 4) This approach is robust to concerns that the *CPI-U* overstates inflation and, thus, underestimates productivity

21 For the interested reader, results of some alternative specifications are available on request.

22 This result rules out a compositional interpretation of our findings. Reder (1955) argues that employers hire lower quality workers during expansions than recessions. If three conditions hold (i.e., lower quality workers receive lower wages within cell, inflation level and unemployment rate are negatively correlated, and this effect varies by employer and occupation), our results could reflect systematic variations in worker quality. However, were this the correct interpretation of our results, then including unemployment rate--a better measure of labor market conditions--should reduce the size and significance of the estimated coefficients on *CPI+*. The fact that unemployment rate has no impact on our estimates constitutes strong evidence against this interpretation.

growth; and, 5) This basic version simplifies our exposition and facilitates comparisons with both the internal measure of wage growth (*CSSD*) and our various robustness probes.

Under the model of wage-setting we advance, our results suggest that the disruptive sand from additional inflation (as measured by the standard deviation of employer wage adjustments) increases rapidly as the level rises, while the potentially beneficial grease (as measured by the standard deviation of occupational wage adjustments) shows a slower and even diminishing relationship with nominal wage growth. We consider net impacts at the end of this section.

b. Filtered Results

A reasonable concern with the basic specification is whether the ANOVA in the first stage correctly identifies the underlying factors we want. While equation (8) fits neatly with the hypotheses developed in the model, we might suspect that unmodeled terms creep into terms collected by the fixed-effect coefficients. Though the averaging implicit in the estimation procedure should keep these corrupting factors small, we explicitly control for them in this section using implications of the two stories. That is, are employer wage changes largely short-term errors and corrections, while occupational movements are market-driven adjustments?

We use the nature of the corrupting factors to filter out their effects. Specifically, the potential corruption to the employer component is the possibility that firms alter their long-term “market position,” a decision that is treated as infrequent in the compensation literature. This suggests filtering out firms’ long-term adjustments to emphasize their higher-frequency errors. Similarly, occupationally correlated errors could corrupt the occupation components. Eliminating high-frequency changes should leave a purer measure of the presumably longer-term adjustments of the occupational wage structure to shifts in supply or demand.

We use the filters on the first-stage regression coefficients obtained from the ANOVA (see Appendix C). Then we calculate standard deviations for the filtered firm and occupation components and run the same basic quadratic specifications. The results, shown in figures 3A and 3B, generally confirm the results obtained with unfiltered components. A minor exception is figure 3B, where the filtered, nonparametric relationship flattens earlier than either the quadratic

fit or the previous results. Filtering also lowers the levels of variation in the components, as would be expected. Overall, these results are similar enough to confirm the appropriateness of the ANOVA procedure. However, they should not be viewed as superior or replacements for the simpler results previously presented, as the filtering process undoubtedly eliminates much of the desired variation in the components.

c. Panel Estimates

Alternatively, the skeptic may fear that the relationships we find stem from some spurious correlation between inflation and wage-change variability. To address these issues, we obtain panel estimates (rather than measuring associations between aggregates), which allows us to control for two large classes of spurious correlation. Appendix D provides further details on the estimation technique.

The panel approach allows control for two key types of extraneous covariation: autocorrelation in firm decisions across adjacent years, and fixed occupation or employer effects. Despite these advantages, the panel approach is more complex expositionally and suffers from overkill -- removing employer fixed effects almost certainly takes out nonextraneous variation along with the extraneous. Thus, we present these results as a polar case, to show that the basic results hold even under these stringent conditions.

Tables 8A and 8B show the results of panel regressions on *CPI+* for the occupation and employer components.²³ Specification 1 in tables 8A and 8B (the panel equivalent of the regressions in table 7) provides a basis for identifying the impact of the controls. Specifications 2, 3 and 4 add the two forms of controls separately and then together, respectively.

Not surprisingly, specification 1 obtains a very low R^2 because it regresses a large cross-section of micro observations on a single macroeconomic series. Despite the tremendous heterogeneity of cell wage changes, the aggregate relationships we detected earlier between *CPI+* and the dispersion of employer and occupation adjustment components hold in all

²³ Regressions not reported here, using the internal CSSA wage change measure, are comparable.

specifications. From a statistical view, these results strongly confirm that firm and occupation wage change deviations rise during periods of high inflation and aggregate productivity growth.

Strikingly, even though adding controls improves the explanatory power of these regressions, any differences in estimated coefficients on $CPI+$ and its square have little economic significance. The qualitative impact of the specification changes on our occupation estimates can be noted in the bottom two rows of table 8A, which shows that the slope of the predicted relationship falls by less than 1 percentage point with the introduction of controls. The implied peak shifts back, from about 7 percent to 5.2 percent. These results imply that the beneficial impact of inflation may be exhausted at lower rates than those indicated in the basic model, but otherwise little is affected by adding more controls.

Similarly, panel estimates in table 8B support earlier indications that the employer variation is more strongly affected by inflation in the relevant range (implied slopes being roughly twice those observed for interoccupational variability). Again, lags and employer fixed effects have little qualitative impact on coefficient estimates. According to these results, the disruptive sand caused by inflation continues to mount at least until $CPI+$ levels of 8 to 12 percent -- far beyond levels where the beneficial grease is maximized -- and may not turn down at all.

In summary, the robustness of the results to these panel controls rules out a wide variety of spurious correlations, increasing confidence in our basic results. We have tested more explicitly whether job-cell wage-change components deviate more when the level of inflation allows more latitude for wage adjustments, and the results are affirmative.

d. The Net Impact of Inflation

Figure 4 illustrates how previous studies that confirm inflation's grease effect, such as Akerlof, Dickens and Perry (1996), overstate inflation's net benefits by ignoring its costs in the labor market. The estimates for the grease relationship, from Figure 2A, are indicated by the lines marked with triangles (parametric and nonparametric estimates). Allowing for average productivity growth ($1\frac{1}{2}\%$ for the 37-year estimation period), which has already been subtracted out in Figure 4, our results suggest that the "grease-maximizing" rate of inflation is about $7\frac{1}{2}\%$.

Despite fundamental differences in approach, our results qualitatively agree with household data studies which conclude that the beneficial grease effect exists and operates most immediately at low inflation rates.²⁴

However, netting out the previously-ignored inflation-induced disruptions to the labor market (indicated by estimates shown with squares) yields the curve labeled “Net Effects” in figure 4. Since grease and sand are measured in the same units and both represent deviations from intended wage levels, they can be combined as follows (suppressing the time subscript):

$$\begin{aligned} (\text{Net Benefits}|\Delta\text{Prod}=x) &= (\text{Grease}|\Delta\text{Prod} = x) - (\text{Sand}|\Delta\text{Prod}=x) \\ &= (\text{stdoc}(CPI+) - \text{stdoc}(x)) - (\text{stdem}(CPI+) - \text{stdem}(x)) \end{aligned} \quad (10)$$

where *stdem* and *stdoc* are the predicted standard deviations of the employer and occupation components (using columns 1 and 3 of table 7, respectively). Equation (10) accounts for inflation at a some particular level of productivity growth (*x*), because the hypotheses developed earlier pertain only to changes in the standard deviations, rather than to absolute levels. We assume that gross benefits and costs of inflation are zero when the inflation rate is zero.

We graph the estimated net benefits of inflation (at an average level of productivity growth of 1.5%) in figure 4. Including inflation's costs lower both net benefits and optimal inflation substantially. Indeed, relative to the pure grease effect, the net effect is almost a wash. Inflation's benefits at the peak of the net benefit curve amount to less than 10% of the gross benefits at the 3% inflation. Furthermore, net benefits from inflation peak at about 2¹/₂% inflation, so that is the highest inflation rate that could be justified on the basis of the labor market. This peak is verified by the nonparametric estimates as well, although these estimates offer less of a range where inflation might benefit the labor market.²⁵

²⁴ For example, Akerlof, Dickens and Perry conclude that the cost of setting an inflation target of 0 percent as opposed to 3 percent would raise unemployment by 1.7-2.6 percentage points.

²⁵ The nonparametric estimates are conditioned by the relative grease and sand effects of the quadratic specification, because there is no prediction for the nonparametric estimates near *CPI+*=1.5%. Altering the points where the conditioning occurs would shift the estimates vertically, leaving the peak unchanged but shifting inflation rates from beneficial to derogatory or *vice versa*.

As an estimator, net benefits can vary both due to shifts in both the curvature and intercepts of the grease and sand estimates. We again evaluate the role played by sampling variation with a bootstrapping exercise with 1,000 redraws. Figure 5 shows the resulting 90% confidence intervals for the net benefits estimates. These intervals are quite large relative to the estimates and suggest that inflation may never be beneficial in the labor market. This vertical uncertainty is largely due to variation in the intercept terms, which determines the conditioning values.

What can be concluded from our estimates? Net benefits clearly peak and then turn down at moderate rates of inflation, unlike the standard representation of grease -- which would flatten as fewer workers were constrained, but not turn down. Also, while larger net benefits estimates are not statistically refutable, the net benefits estimates are always substantially lower than the gross benefits—the extreme estimates of net benefits are the result of unusually high gross benefits (grease) estimates and low cost estimates. Thus, after all this, it appears that the labor market provides little guidance on the preferred low inflation target.

6. Summary and Policy Implications

This paper attempts to distinguish inflation's positive effects on the labor market (greasing the wheels by facilitating real wage adjustments to shocks) from its negative ones (throwing sand in the wheels by distorting relative wages). To this end, we study the firm-side effects of inflation on wage changes in a unique, long-lived panel of occupations and employers from the Federal Reserve Bank of Cleveland Community Salary Survey.

As confirmation of the consistency of our firm wage-setting model with observables, we find that in the CSS: 1) As predicted, annual mean wage adjustments are highly correlated with external measures of inflation and productivity growth. 2) An ANOVA of annual wage adjustments verifies that employer and occupation components both play statistically strong, large, independent roles. 3) Over time, the standard deviation of employer adjustments and occupation adjustments display a correlation coefficient of 0.475, suggesting that these two types of dispersion often move independently.

In our analysis of the relationship between inflation (along with labor productivity increases) and these two kinds of wage change dispersion, we find the following:

- (1) *Does inflation provide grease?* Yes. Consistent with recent grease studies, higher inflation and labor productivity appear to increase the range of occupational wage adjustments, although these potential benefits taper off after inflation rates of about 3-4 percent (assuming labor productivity growth of 1.5 percent, the average rate over the period observed).
- (2) *Does inflation add sand?* Yes. Higher inflation and labor productivity are also associated with higher, potentially inefficient variation in employer wage adjustments. The variation between employer wage adjustments rises about twice as quickly as occupational variation with respect to inflation and shows less evidence of a turndown at inflation levels over 7 percent.

The net benefits of inflation implied by these relationships are quite low and peak at moderate rates.

We think these findings add a unique micro-level perspective to aggregate-level research on the relationship between inflation and productivity or income growth -- studies that skip over the mechanisms involved but presumably measure the net impact of grease plus sand on the entire economy. For example, Rudebusch and Wilcox's (1994) finding of a negative correlation between the level of inflation and US productivity growth is consistent with our results that the disruptive impact of inflation outweighs benefits obtained from greasing the wheels.²⁶

Since we do not consider impacts of inflation beyond the labor market, our study cannot estimate inflation's net effect on overall productivity. However, within the labor market, our study is the first to investigate the mechanisms involved and to measure the relevant ranges for the grease and the sand hypotheses simultaneously.

Recent reductions in core inflation provide a strong impetus for examining how inflation affects the labor market. How much lower should we go? Were monetary policy-makers to adopt an inflation target, the appropriate goal would hinge on the net impact that inflation has on

²⁶ Interestingly, if monetary authorities acted as if they were aware of the relationships identified in this study, they might be most likely to allow moderate inflation during periods of exogenously low productivity growth. Such considerations would also generate a negative correlation between inflation and productivity, as observed by Rudebusch and Wilcox (1994). Others have argued that Rudebusch and Wilcox's results stem mostly from cyclical effects.

the economy. Indeed, the impact of inflation in labor markets, which constitute two-thirds of production costs, are the locus of most public concern about the effect of low inflation. Our analysis strongly indicates that inflation is far from an unqualified benefit to the labor market and that, at most, only rates below 2 1/2 percent could be justified on this basis.

Reinforcing our conclusion that lower inflation rates may not harm the labor market is the additional argument that persistent low rates could relax wage rigidity -- lowering optimal inflation further than suggested in the estimates we present here. In a low-inflation environment, competition would pressure participants to adopt more flexible practices, such as bonus and incentive pay, contingent contracts, etc. Intrinsically, this argument recognizes that all empirical estimates of the benefits of inflation (including our own) assume that wage-setting practices will not adjust. Until this country has experienced inflation rates below 3% for an extended time, or appropriate data from some other industrial country is analyzed, we cannot be certain about the long-run effects of low-inflation. However, our results indicate that many fears about its impact on the labor market are probably exaggerated.

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Appendix C: Applying a LOWESS Smoother for Filtering Data

The goal of our filtering procedure is to isolate long-run and short-run movements in the occupation and employer terms derived from the stage one estimates. We want our long-run movements to reflect the possibility of multi-year cycles or trends. A quadratic smoother (which merely fits a quadratic of n terms to the data) would have satisfied this requirement, but is sensitive to the existence of larger outliers in the trend. LOWESS smoother were proposed by Cleveland (1979) to fit trends in data where outliers might be a problem.

LOWESS estimates the slope of the smooth curve in the vicinity of each observation (x_i) by employing a weighed regression on all observations within the desired range or bandwidth $[x_-, x_+]$. The LOWESS weights limits the role of distant observations, even within the bandwidth of the smoother:

$$w_j = \left[1 - \left(\frac{|x_j - x_i|}{\max(x_+ - x_i, x_i - x_-)} \right)^3 \right]^3, x_j \in [x_-, x_+].$$

For our purposes, we found that a bandwidth of one (include all data) yielded a sensible split of long-run and short-run adjustments in the employer and occupation terms. Narrower bandwidths place more variation in the long-run portion, but our results did not appear overly sensitive to alternative bandwidths.

Appendix D. Panel Estimation Technique

In contrast to the basic model, the panel estimates associate inflation with the absolute deviations (rather than standard deviations) of occupation and employer components of wage adjustments. For the occupation regressions, we take the absolute value of the fixed-effects coefficients from equation (3), and weight them by the number of cells they represent. Employer absolute deviations are constructed similarly. We then regress the absolute deviations of the cells -- separately for occupation and employers -- on $CPI+$ and two kinds of controls, as follows:

$$\begin{matrix} abdoc_{jt} \\ abdem_{ft} \end{matrix} = \begin{bmatrix} \mathbf{d}_j \\ \mathbf{d}_f \end{bmatrix} + \mathbf{q} \begin{bmatrix} abdoc_{j,t-1} \\ abdem_{f,t-1} \end{bmatrix} + \mathbf{j}_1 (CPI+)_t + \mathbf{j}_2 (CPI+)_t^2, \quad (10)$$

where $abdoc_{jt}$ and $abdem_{ft}$ represent the absolute value of occupation and firm components for a job cell, the δ 's are firm or occupation fixed effects, and t-1 indicates the lagged dependent variables. The brackets indicate terms that are included in only some of the regressions. Conveniently, the regression predictions are conditional mean absolute deviations, which are comparable, though not identical, to standard deviations.

The panel approach allows introduction of firm fixed effects and lagged terms. Including fixed effects controls for some firms' or occupations' long-run propensity to deviate more or less than others and also for sample drift in the survey over time (that might somehow be correlated with inflation). The lags control for the previous period's adjustment in an occupation or firm: for example, the case of firms that adjust wages in alternate years -- oscillating between large positive and negative adjustments relative to firms that adjust their wages more often. While more complicated panel specifications could be tried, the fixed effect and lagged specification should eliminate large classes of potential spurious effects by verifying the continued relationship despite the addition of these controls.

Table 1

Factors Influencing Wage and Salary Budgets

	Nonexecutive, Exempt			Nonunion, Hourly		
	Consumer	Industrial	Banks	Consumer	Industrial	Banks
Area surveys	48%	41%	57%	46%	40%	39%
Cost-of-living index	39	30	24	26	25	18
Corp. financial results	31	50	45	21	19	30
Corp. financial prospects	30	37	41	16	18	30
Internal equity among employee groups	27	27	15	24	10	8
Worker productivity	15	16	34	9	5	20
Increases given by industry leaders	30	35	13	23	11	3
Ability to hire	15	19	11	8	11	6
Nationally bargained settlements	6	5	1	20	17	3
Union demands	10	4	—	15	17	—

Note: Multiple answers were allowed, so percentages do not sum to 100.

Source: Freedman (1976).

Table 2

**Description of the Annual Wage Adjustment Data Set
Drawn from the CSS, 1956-1992**

Total Number of Job-Cell Wage Adjustments Observed	67,885
Number of Years	36
Average Number of Observations Per Year	1,886
Mean Log Wage Adjustment	0.050
Standard Deviation of Log Wage Adjustment	0.083
Number of Occupations Ever Observed	166
Number of Occupation*City*Year Observations	5,271
Avg. No. of Occupation*City Observations Per Year	146
Number of Employers Ever Observed	192
Number of Employer-years	2716
Average Number of Employers Per Year	75

Note: All numbers reported are for the first-differenced data set.

Source: Authors' calculations from the Federal Reserve Bank of Cleveland
Community Salary Survey.

Table 3

Description of Data by Year

End Year	Number of:			Mean Log Wage Adjustment in:		
	Job cells	Occupations	Employers	Cleveland	Cincinnati	Pittsburgh
1957	1,336	94	73	0.051	0.046	0.045
1958	1,557	94	83	0.049	0.054	0.050
1959	1,714	103	88	0.040	0.048	0.070
1960	1,669	103	86	0.036	0.032	0.034
1961	1,701	103	88	0.039	0.035	0.036
1962	1,881	109	93	0.024	0.022	0.024
1963	1,910	112	90	0.019	0.026	0.024
1964	2,032	113	96	0.026	0.022	0.023
1965	2,123	124	95	0.021	0.026	0.010
1966	1,965	125	89	0.040	0.045	0.038
1967	1,967	125	89	0.037	0.042	0.035
1968	2,128	124	94	0.046	0.044	0.042
1969	1,972	114	97	0.066	0.050	0.049
1970	853	49	36	0.068	*	*
1971	854	49	36	0.061	*	*
1972	1,262	66	38	0.061	*	*
1973	1,477	90	57	0.056	0.095	*
1974	1,335	96	73	0.126	0.084	0.139
1975	1,379	101	73	0.074	0.063	0.090
1976	1,391	104	72	0.065	0.057	0.078
1977	789	60	72	0.030	0.021	0.052
1978	1,674	197	68	0.052	0.063	0.066
1979	2,418	267	75	0.064	0.071	0.069
1980	2,689	295	79	0.095	0.074	0.087
1981	2,196	186	83	0.086	0.089	0.059
1982	2,185	193	82	0.072	0.092	0.078
1983	2,013	190	75	0.050	0.055	0.073
1984	2,274	213	80	0.047	0.058	0.063
1985	2,272	212	79	0.040	0.044	0.042
1986	2,396	220	82	0.042	0.044	0.037
1987	2,437	226	80	0.031	0.037	0.038
1988	2,401	222	82	0.036	0.037	0.023
1989	2,407	225	81	0.045	0.041	0.036
1990	2,505	222	84	0.052	0.046	0.024
1991	2,536	223	89	0.038	0.045	0.035
1992	2,187	222	80	0.039	0.045	0.043
Total	68,839	5,462	2,875	0.050	0.052	0.048

* In 1970-72, the CSS is missing Cincinnati; in 1970-73, the CSS is missing Pittsburgh.

Source: Authors' calculations from the Federal Reserve Bank of Cleveland Community Salary Survey.

Table 4

**Correlation Coefficients between CSS Wage Adjustments
and Relevant Economic Indicators**

	CSS Mean Log Wage Adjustment	Current CPI-U	CPI+	Labor Productivity
Current CPI-U*	0.839 (0.000)			
CPI+* (CPI-U + Prod.)	0.737 (0.000)	0.861 (0.000)		
Labor Productivity*	-0.482 (0.003)	-0.601 (0.000)	-0.112 (0.510)	
Mean (Standard Deviation)	0.051 (0.022)	0.046 (0.035)	0.062 (0.028)	0.015 (0.018)

*Percent change experienced during the period.

Note: Numbers in parentheses below the reported correlation coefficients are the probability that the correlation coefficient equals 0. Total number of observations: 37.

Source: Authors' calculations from the Federal Reserve Bank of Cleveland Community Salary Survey.

Table 5

**ANOVA of Annual Wage Adjustments
in the CSS, 1957-1992**

Source of Variation	Degrees of Freedom	Marginal Contribution to Sum of Squares	Percent of Total Sum of Squares	Percent of Model Sum of Squares	Stepwise F-Statistic
City	2	0.1	0.0	0.1	10.3
Year	35	27.7	6.0	21.5	123.5
Year*City	63	3.2	0.7	2.5	8.0
Occ*Year*City	5,270	37.5	8.1	29.1	1.2
Employer*Year	2,716	60.4	13.1	46.9	4.5
Model	8,086	128.8	27.9	100.0	
Residual	59,798	333.3	72.1	.	
Total	67,884	462.1	100.0		

*The three cities are Cleveland, Cincinnati, and Pittsburgh. The years are 1956-1957 through 1991-1992. Overall, 166 occupations are ever surveyed; in the ANOVA, each occupation is counted separately for each city in each year. Similarly, a total of 192 employers are ever observed.

Source: Authors' calculations from the Federal Reserve Bank of Cleveland Community Salary Survey.

Table 6

**Standard Deviations and Correlations
of Components of Annual Wage Changes**

	Total	Occupation	Component: Employer	Residual
Mean Standard Deviation of Wage Adjustments (Std. Dev.)	0.0775 (0.0191)	0.0273 (0.0108)	0.0333 (0.0130)	0.0670 (0.0164)
Correlation of Standard Deviation with:				
Occupation Std. Dev.	0.766			
Employer Std. Dev.	0.676	0.475		
Residual Std. Dev.	0.965	0.719	0.479	

Note: All correlations are significant at the 0.0001 level. Total number of city-year observations: 104.
Source: Authors' calculations from the Federal Reserve Bank of Cleveland Community Salary Survey.

Table 7

**Wage Inflation and the Standard Deviation
of Employer and Occupation Nominal Wage Adjustments**

Model	Dependent Variable			
	Standard Deviation of Wage Adjustment Components:			
	Employer		Occupation	
	1	2	3	4
Intercept	0.012 (0.007)	0.029 (0.006)	0.004 (0.005)	0.012 (0.004)
<i>CPI+</i> *	0.394 (0.198)		0.458 (0.136)	
Squared <i>CPI+</i> *	-1.475 (1.227)		-2.293 (0.843)	
CSS Mean Adjustment (<i>CSSD</i>)		-0.089 (0.176)		0.281 (0.122)
Squared CSS Mean Adjustment (<i>CSSD</i> ²)		2.008 (1.328)		-1.267 (0.917)
Adjusted R-Squared	0.138	0.107	0.151	0.111
No. of Observations	101	101	101	101
F Stat. for joint test, 1% cutoff \approx 4.82	8.97	7.01	9.86	7.22
Implied Extrema				
<i>CPI+</i> *	Max: 13.4%		Max: 10.0%	
CSS Mean Adjustment (<i>CSSD</i>)		Min: 2.2%		Max: 11.1%

**CPI+* is the sum of the annual change in the BLS Consumer Price Index for all Urban Workers (*CPI-U*) and the BLS Nonfarm Business Sector Output per Hour Worked.

Note: Numbers in parentheses are standard errors.

Source: Authors' calculations from the Federal Reserve Bank of Cleveland Community Salary Survey.

Table 8A

**Wage Inflation and the Standard Deviation
of Occupation Nominal Wage Adjustments**

Model	Dependent Variable			
	Absolute Value of the Occupational Wage Adjustment Term:			
	1	2	3	4
Intercept	0.006 (0.0004)	0.006 (0.0004)	0.009 (0.0004)	0.011 (0.0004)
Lagged Adjustment		0.222 (0.0037)		0.002 (0.0038)
CPI+*	0.245 (0.0120)	0.142 (0.0119)	0.182 (0.0107)	0.117 (0.0119)
Squared CPI+*	-1.104 (0.0749)	-0.578 (0.0745)	-0.797 (0.0662)	-0.410 (0.0680)
Fixed Effects Included	None	None	Occupation x City	Occupation x City
Adjusted R-Squared	0.0158	0.066	0.254	0.250
No. of Observations	67,885	62,871	67,885	62,871
Implied Slope with respect to CPI+*				
Mean \pm one STD	5.45%	4.29%	4.45%	4.62%
Min. and max. of data	6.99%	5.10%	5.57%	5.20%

*CPI+ is the sum of the annual change in the BLS Consumer Price Index for all Urban Workers (CPI-U) and the BLS Nonfarm Business Sector Output per Hour Worked.

Note: Numbers in parentheses are standard errors.

Source: Authors' calculations from the Federal Reserve Bank of Cleveland Community Salary Survey.

Table 8B

**Wage Inflation and the Standard Deviation
of Employer Nominal Wage Adjustments**

Model	Dependent Variable			
	Absolute Value of the Employer Wage Adjustment Term:			
	1	2	3	4
Intercept	0.013 (0.0006)	0.012 (0.0005)	0.013 (0.0005)	0.012 (0.0005)
Lagged Adjustment		0.180 (0.0036)		0.115 (0.0036)
CPI+*	0.148 (0.0158)	0.086 (0.0156)	0.159 (0.0153)	0.116 (0.0152)
Squared CPI+*	-0.225 (0.0986)	-0.028 (0.098)	-0.238 (0.0946)	-0.134 (0.0953)
Fixed Effects Included	None	None	Employer x City	Employer x City
Adjusted R-Squared	0.0185	0.054	0.120	0.133
No. of Observations	67,885	62,553	67,885	62,553
Implied Slope with respect to CPI+*				
Mean ± one STD	10.94%	8.07%	11.85%	9.33%
Min. and max. of data	11.26%	8.11%	12.18%	9.52%

*CPI+ is the sum of the annual change in the BLS Consumer Price Index for all Urban Workers (CPI-U) and the BLS Nonfarm Business Sector Output per Hour Worked.

Note: Numbers in parentheses are standard errors.

Source: Authors' calculations from the Federal Reserve Bank of Cleveland Community Salary Survey.

Appendix

<u>Salary Survey Year</u>	<u>Salary Survey Coverage</u>
1956	March 1955 - March 1956
1957	March 1956 - March 1957
1958	March 1957 - March 1958
1959	March 1958 - March 1959
1960	March 1959 - March 1960
1961	March 1960 - March 1961
1962	March 1961 - March 1962
1963	March 1962 - March 1963
1964	March 1963 - March 1964
1965	March 1964 - March 1965
1966	March 1965 - March 1966
1967	March 1966 - March 1967
1968	March 1967 - March 1968
1969	March 1968 - March 1969
1970	March 1969 - March 1970
1971	March 1970 - March 1971
1972	March 1971 - March 1972
1973	March 1972 - March 1973
1974	March 1973 - September 1974
1975	September 1974 - September 1975
1976	September 1975 - September 1976
1977	September 1976 - September 1977
1978	September 1977 - September 1978
1979	September 1978 - July 1979
1980	July 1979 - August 1980
1981	August 1980 - June 1981
1982	June 1981 - June 1982
1983	June 1982 - June 1983
1984	June 1983 - April 1984
1985	April 1984 - April 1985
1986	April 1985 - April 1986
1987	April 1986 - April 1987
1988	April 1987 - April 1988
1989	April 1988 - July 1989
1990	July 1989 - July 1990
1991	July 1990 - July 1991
1992	July 1991 - July 1992

Figure 1: CSS Mean Wage Change Versus CPI_t , 1957-1996

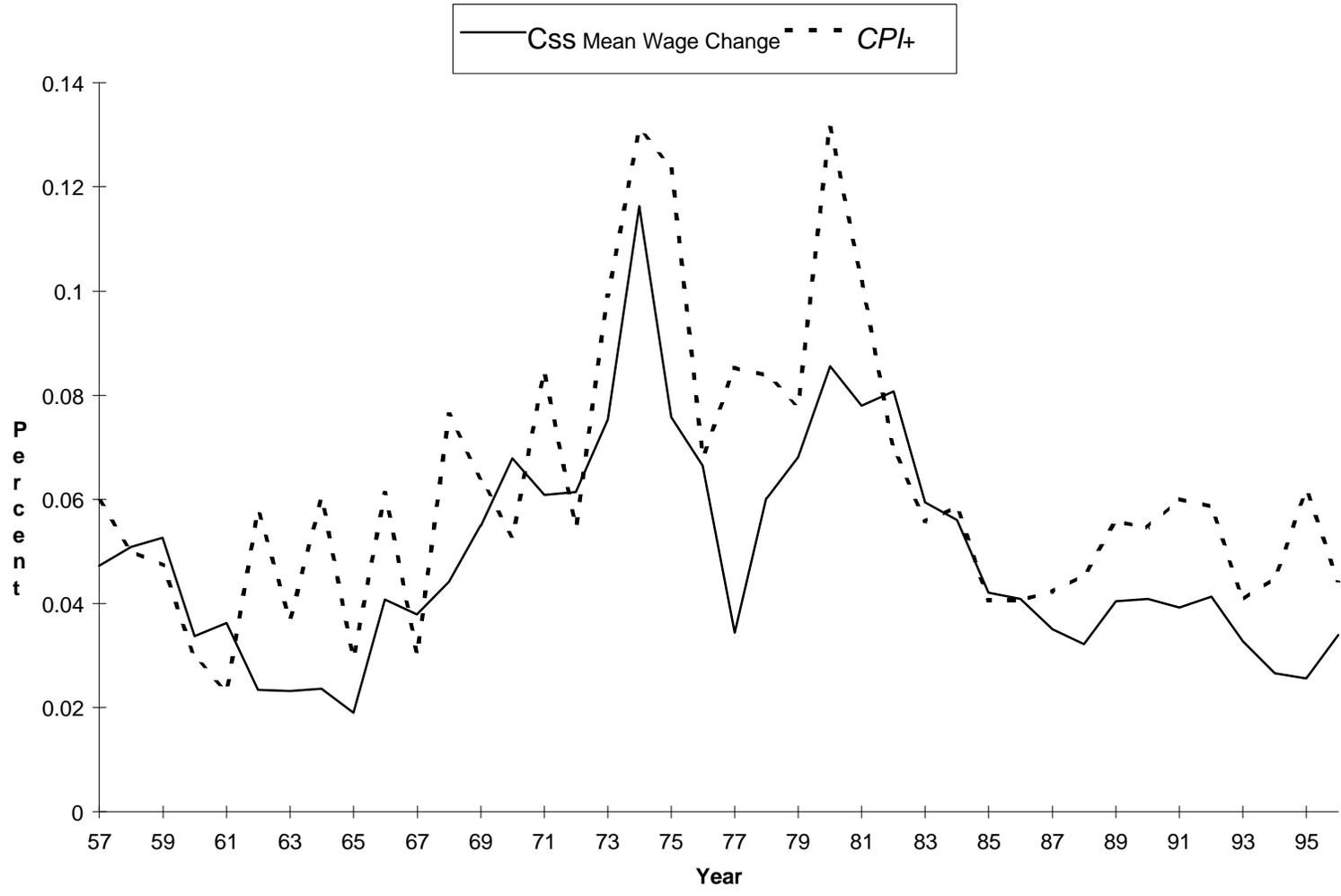


Figure 2A: Density of CSS Employer Adjustments During High and Low Inflation Years

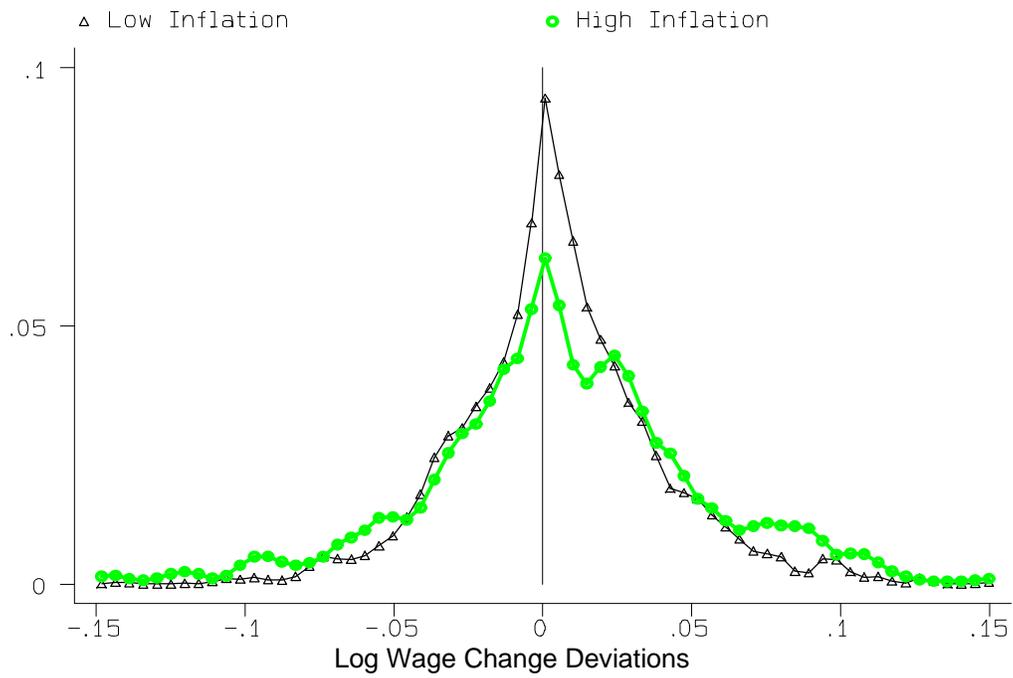


Figure 2B: Density of CSS Occupational Adjustments During High and Low Inflation Years

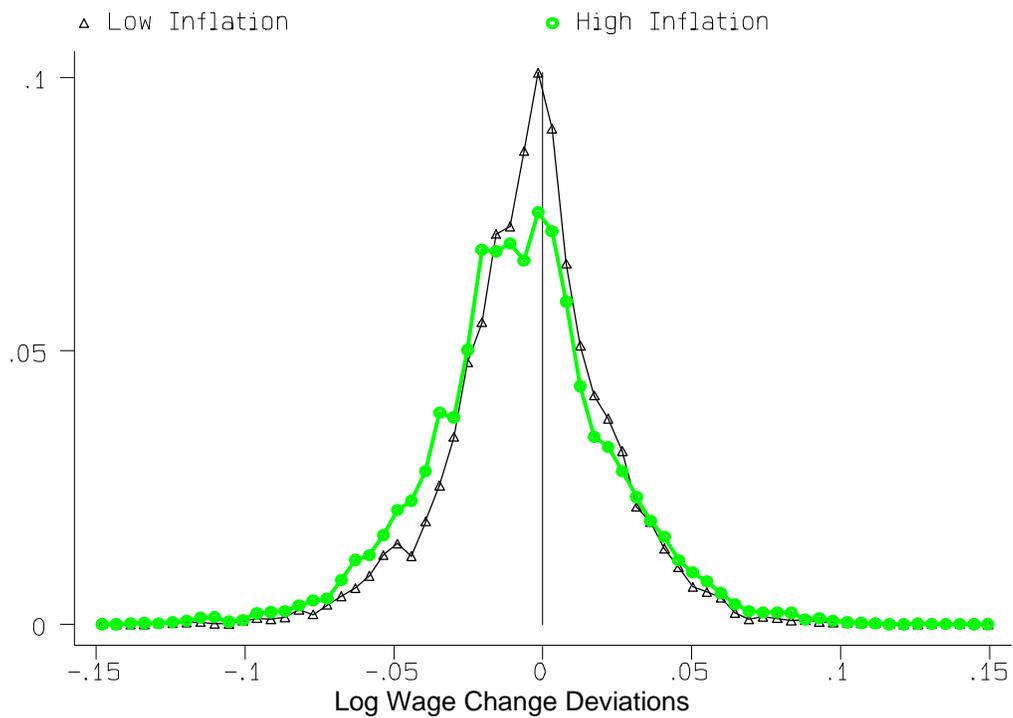


Figure 3A: Standard Deviations of CSS Employer Adjustments Associated with $CPI+$ on Extended Sample: Nonparametric and Regression Predictions

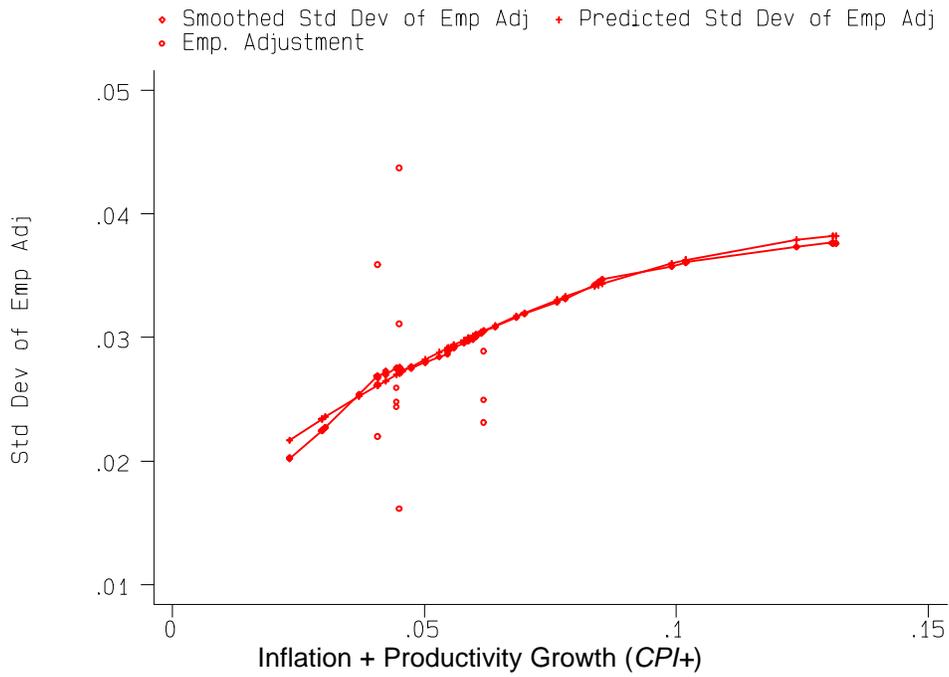
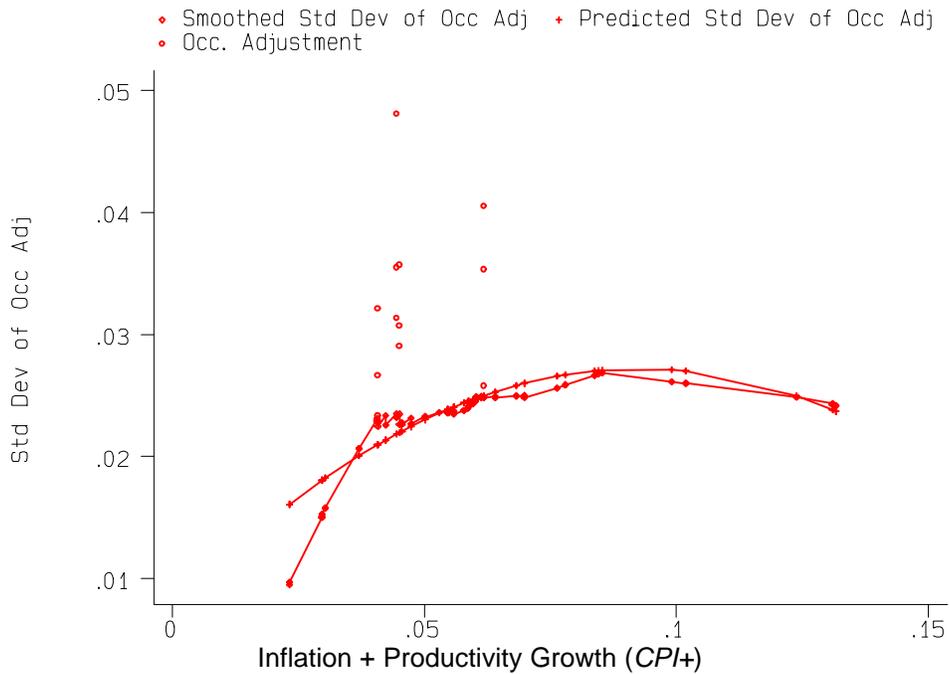


Figure 3B: Standard Deviations of CSS Occupational Adjustments Associated with $CPI+$ on Extended Sample: Nonparametric and Regression Predictions



Note: In each case, the smooth line is the fitted quadratic relationship, while the kinked line is the nonparametric version of the same relationship.

Figure 4: Aggregate Relationship Between US Unemployment Rate and CPI+ (CPI-U Plus Change in Output/Hour), 1956 - 1996

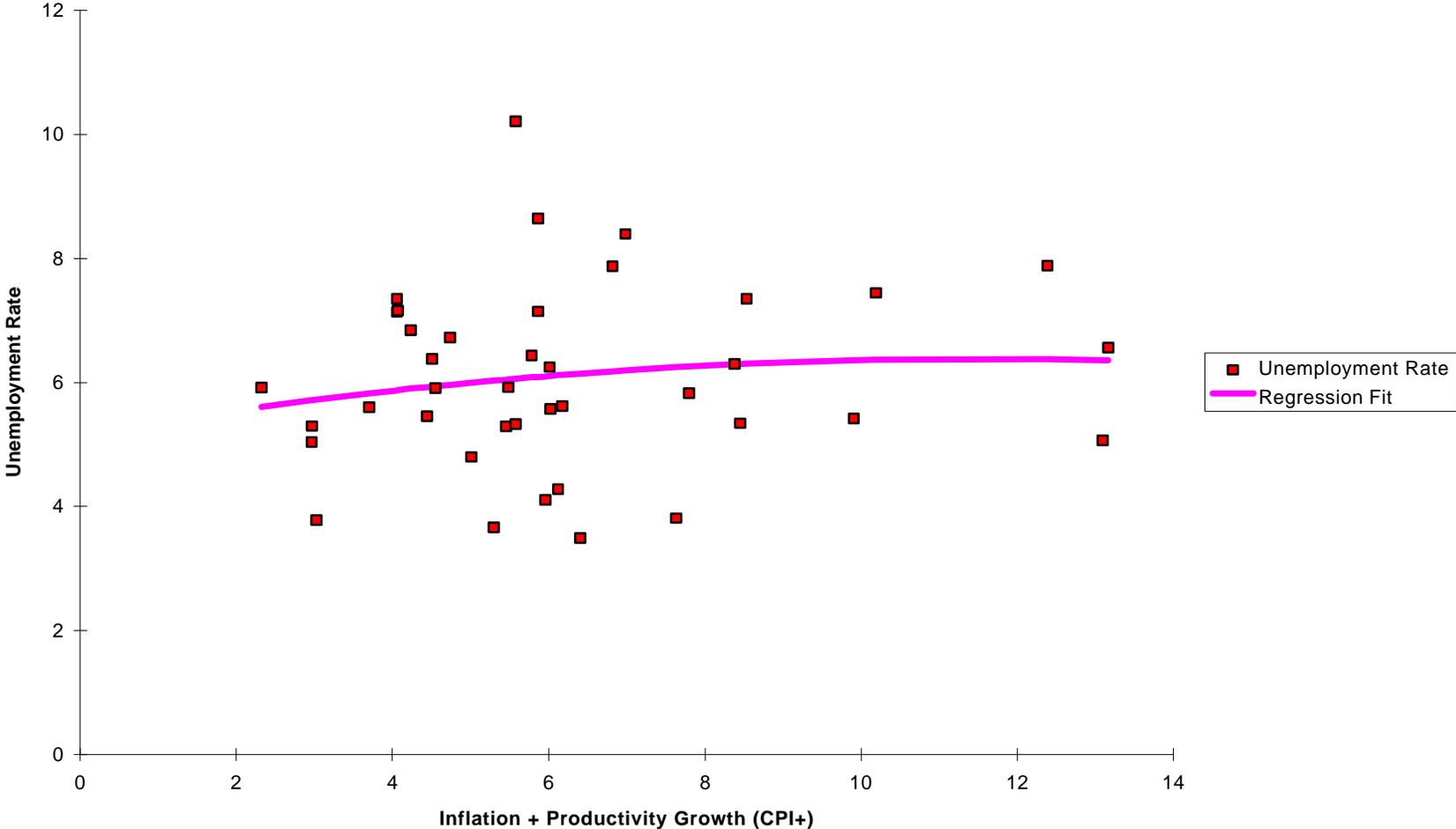
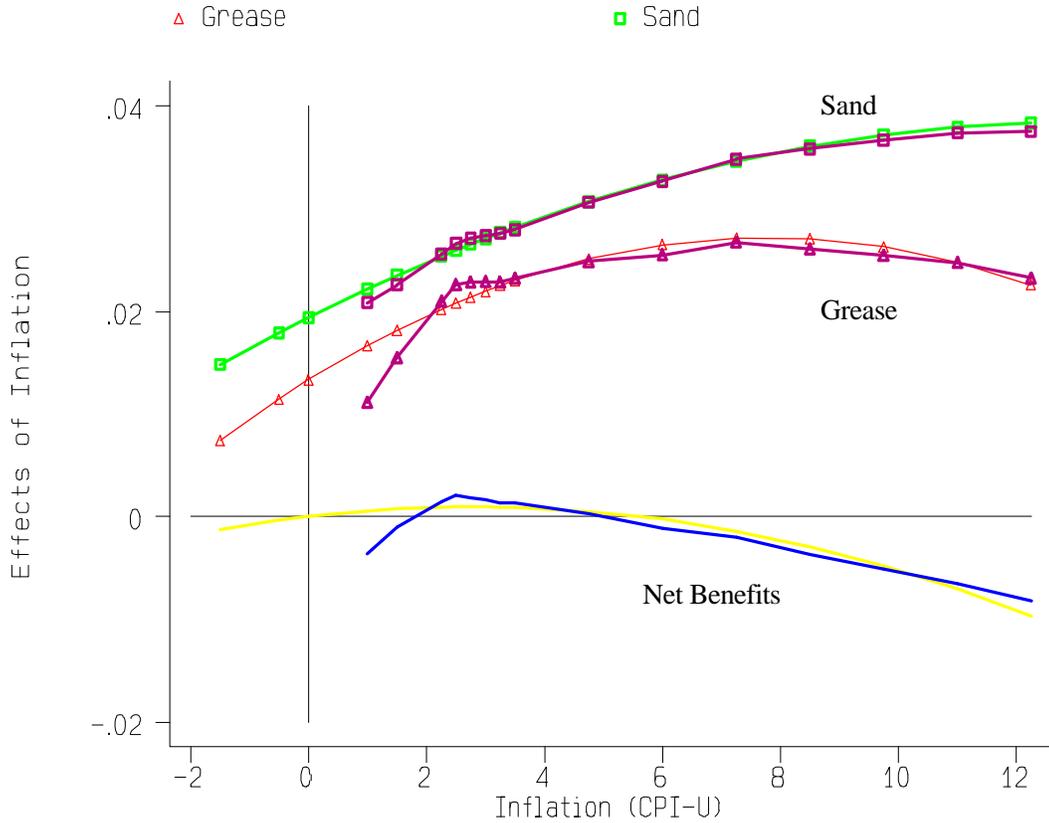


Figure 5: Estimated Net Effects of Inflation, Using Extended CSS Sample (Assuming Productivity Growth of 1.5%)



Note: In each case, the smooth line is the fitted quadratic relationship, while the kinked line is the nonparametric version of the same relationship. The horizontal axis measures effects of inflation on the standard deviation of log wage changes. The grease effect is assumed to be beneficial because the adjustments are intended responses to changing labor market conditions among occupations. The sand effect is disruptive because it reflects unintended deviations from parity with other employers -- due to errors or lags. Net benefits also assume that gross benefits and costs of inflation are zero when the inflation rate is zero.

Figure 6: Simulated Net Effects of $CPI+$ (CPI-U Plus Change in Output/Hour) on Unemployment, Based on CSS Results

