

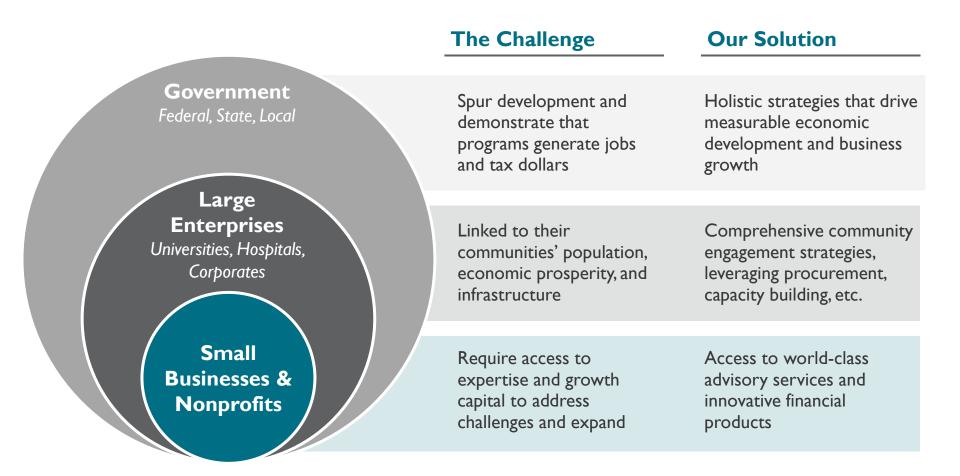
INTRODUCTION TO NEXT STREET

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INTRODUCTION TO NEXT STREET

Next Street represents a unique solution to the challenges facing small business growth and economic development in America's cities





THE COMMUNITY ENGAGEMENT IMPERATIVE

Government

Views large enterprises as having vast resources and influence while deriving significant benefits from the city and community at large

Customers

Increasingly diverse customer population, such as students or patients, with distinct product and service needs

How can large enterprises "become part of the local, urban fabric"

Community

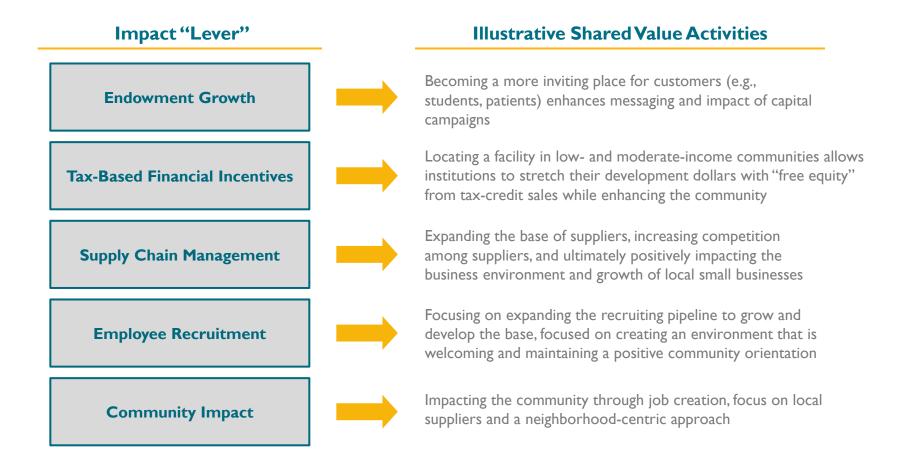
Rely on large enterprises for jobs, critical products and services, and the development and use of large tracts of real estate

Employees

Are local residents who can be energized by seeing their leaders and employers "stepping up" on critical community issues

THE RATIONALE FOR SHARED VALUE INITIATIVES

Tax-based investments, innovation in technology, and new operating models can enhance reputations, reduce costs and impact adjacent communities



NEXT STREET OFFERING FOR ANCHORS

Next Street has developed a holistic platform to support educational institutions, hospitals, and large corporates in developing and executing community engagement strategies for their surrounding neighborhoods

Community Engagement Assessment & Strategy

- Local economic cluster analyses and assessment of large enterprise's assets and priorities to identify emerging opportunities to support the surrounding community
- Development of strategies to capitalize on existing assets and drive community engagement, local job creation, and further fulfillment of the enterprise's mission

Advisory Services

- Local procurement and supply chain integration
- Capital formation and deployment
- Tax and regulatory strategies

Programming & Tools

- Small business capacity building programs
- Incubators and accelerators
- Workforce training and development

Access to Capital & Financing

- Mission-oriented project finance
- Feasibility assessment for funding strategies
- Structure / manage financing conduits

Convening, Implementation Support, & Project Management

ANCHOR STRATEGIES – NORTH EASTERN UNIVERSITY COMMUNITY DEVELOPMENT FUND

- Next Street is working with North Eastern University to create the NEU Community Development Fund ("NEU CDF" or the "Fund"). The Fund would provide small businesses:
 - Access to working capital at favorable below-market rates that helps facilitate local business growth
 - The impact would be especially significant for businesses that are currently "nonbankable" or borrow from expensive alternative lending sources
 - Access to capital for small businesses is limited as commercial banks have cut back on small business lending by 15% since 2007¹
 - Improve cash flow management by bridging receivables gaps / seasonality and enabling businesses to smooth cash flow cycles
 - The impact would be even greater for vendors that require short term financing to meet purchase order obligations
 - Access to NEU sponsored capacity building programs and the potential to improve operations and finances to ultimately set the groundwork for incremental business growth

¹ Outstanding commercial loans under \$1 million at federally insured banks, a proxy for small business, was \$284.5 billion at 3Q 2013, on a non-inflation-adjusted basis. (Source: Federal Deposit Insurance Corp.)